Board of Directors

The committed and accomplished executives on the National Association of Manufacturers (NAM) Board of Directors are the driving force behind the success of the NAM's efforts to create a favorable policy climate for manufacturers. The NAM Board comprises more than 200 of the nation's top manufacturing executives, representing large and small companies alike across all industrial sectors. Board members provide national and global perspectives on the impact of federal government action on their companies’ ability to grow and prosper. In addition, board members contribute their leadership and expertise to the NAM's policy-development process.

<table>
<thead>
<tr>
<th>Chair of the Board</th>
<th>Vice Chair of the Board</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gregg M. Sherrill</td>
<td>John F. Lundgren</td>
</tr>
<tr>
<td>Chairman and Chief Executive Officer</td>
<td>Chairman and Chief Executive Officer</td>
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<tr>
<td>Tenneco Inc.</td>
<td>Stanley Black &amp; Decker, Inc.</td>
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<table>
<thead>
<tr>
<th>President</th>
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<tbody>
<tr>
<td>Jay Timmons</td>
</tr>
<tr>
<td>President and CEO</td>
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<tr>
<td>National Association of Manufacturers</td>
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</table>

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<tr>
<th>Executive Committee Members</th>
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<tbody>
<tr>
<td>Mary Andringa</td>
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<tr>
<td>Chair of the Board</td>
</tr>
<tr>
<td>Vermeer Corporation</td>
</tr>
<tr>
<td>NAM Nominating Committee Chair</td>
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</tbody>
</table>

| Thomas A. Burke                  |
| President and Chief Executive Officer |
| Modine Manufacturing Company     |
| NAM Wisconsin Regional Vice Chair |

| Mark A. Cordova                  |
| President                        |
| Centennial Bolt, Inc.            |

| Neil A. Chapman                  |
| President of ExxonMobil Chemical Company; Vice President, Exxon Mobil Corporation |
| Exxon Mobil Corporation          |
| NAM Southwest Regional Vice Chair |

| Jeffrey S. Edwards               |
| Chair of the Board               |
| Cooper Standard Automotive       |
| NAM Michigan & Indiana Regional Vice Chair |

| David N. Farr                    |
| Chairman and Chief Executive Officer |

| Michael J. Graff                 |
| Chairman and Chief Executive Officer |
Emerson
NAM Int’l Econ. Affairs Policy Vice Chair

Drew Greenblatt
President and Owner
Marlin Steel Wire Products LLC
NAM SMM Vice Chair

Kellie Johnson
President and Chief Executive Officer
ACE Clearwater Enterprises
NAM Western Regional Vice Chair

W. Kirk Liddell
President and Chief Executive Officer
Irex Corporation
NAM Regulatory & Legal Reform Policy Vice Chair

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Executive Vice President, President of Pfizer Global Supply Pfizer Inc.
NAM New York Regional Vice Chair

Scott C. Morrison
Senior Vice President & Chief Financial Officer
Ball Corporation
NAM Northwest & Rockies Regional Vice Chair

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TimkenSteel Corporation
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Executive Vice President and
American Air Liquide Holdings, Inc.

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Chairman and Chief Executive Officer
Ingersoll-Rand plc
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United States Steel Corporation

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NAM Illinois Regional Vice Chair

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Fresenius Medical Care
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Neenah Enterprises, Inc.
NAM SMM Chair

Marc Skalla
President
SASCO Chemical Group, Inc.
NAM Southeast Regional Vice Chair

Charles Wetherington
President
BTE Technologies, Inc.
## Board Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Company</th>
</tr>
</thead>
<tbody>
<tr>
<td>Karla F. Aaron</td>
<td>President</td>
<td>Hialeah Metal Spinning, Inc.</td>
</tr>
<tr>
<td>Alejandro Alvarez</td>
<td>Senior Vice President and Chief Production Officer</td>
<td>Brown-Forman Corporation</td>
</tr>
<tr>
<td>Brent Baglien</td>
<td>Vice President, Government Affairs</td>
<td>ConAgra Foods</td>
</tr>
<tr>
<td>Timothy E. Bailey</td>
<td>Executive Vice President, Global Product Supply, Business Services &amp; Technology</td>
<td>S.C. Johnson &amp; Son, Inc.</td>
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<tr>
<td>Christopher Barnard</td>
<td>President and Chief Executive Officer</td>
<td>Wacker Neuson Corporation</td>
</tr>
<tr>
<td>Pamela Beall</td>
<td>Senior Vice President, Corporate Planning, Government and Public Affairs</td>
<td>Marathon Petroleum Corporation</td>
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<tr>
<td>Charles &quot;Chip&quot; Blankenship</td>
<td>President and Chief Executive Officer, GE Appliances &amp; Lighting General Electric</td>
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<tr>
<td>Ronald W. Boles</td>
<td>President</td>
<td>General and Automotive Machine Shop, Inc.</td>
</tr>
<tr>
<td>Gregory H. Boyce</td>
<td>Executive Chairman</td>
<td>Peabody Energy Corporation</td>
</tr>
<tr>
<td>Paul G. Boynton</td>
<td>Chairman, President and Chief Executive Officer</td>
<td>Rayonier Advanced Materials</td>
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<tr>
<td>Heidi Brock</td>
<td>President and Chief Executive Officer</td>
<td>Aluminum Association</td>
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<tr>
<td>Karen Buchwald Wright</td>
<td>Chairman, President and Chief Executive Officer</td>
<td>Ariel Corporation</td>
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<tr>
<td>Ronald D. Bullock</td>
<td>Chairman</td>
<td>Bison Gear &amp; Engineering</td>
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<tr>
<td>Keith J. Allman</td>
<td>President and Chief Executive Officer</td>
<td>Masco Corporation</td>
</tr>
<tr>
<td>Steve Antry</td>
<td>Chairman &amp; Chief Executive Officer</td>
<td>Eagle Energy Exploration, LLC</td>
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<tr>
<td>A. Robert D. Bailey</td>
<td>Executive Vice President, Chief Legal Officer and Corporate Secretary</td>
<td>Allergan</td>
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<tr>
<td>David E. Barenfeld</td>
<td>President and Chief Executive Officer</td>
<td>Ellwood Group, Inc.</td>
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<tr>
<td>James Baske</td>
<td>Chief Executive Officer, North America Flat-Rolled</td>
<td>ArcelorMittal USA</td>
</tr>
<tr>
<td>William H. Belden Jr.</td>
<td>Chairman</td>
<td>The Belden Brick Company</td>
</tr>
<tr>
<td>Stevan B. Bobb</td>
<td>Executive Vice President and Chief Marketing Officer</td>
<td>BNSF Railway Company</td>
</tr>
<tr>
<td>Glenn E. Bost II</td>
<td>Senior Vice President and General Counsel</td>
<td>PPG Industries, Inc.</td>
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<tr>
<td>Michael D. Boyd</td>
<td>Vice President, Government Affairs</td>
<td>AbbVie</td>
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<tr>
<td>Gregory Brazaitis</td>
<td>Senior Vice President and Chief Compliance Officer</td>
<td>Energy Transfer Partners, LP.</td>
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<tr>
<td>Webb Scott Brown</td>
<td>President/Chief Executive Officer</td>
<td>Montana Chamber of Commerce</td>
</tr>
<tr>
<td>Michael J. Bullinger</td>
<td>Board Member</td>
<td>AGCO-Amity JV, LLC</td>
</tr>
<tr>
<td>William R. Burkhart</td>
<td>Executive Vice President, General Counsel and Secretary</td>
<td>The Timken Company</td>
</tr>
</tbody>
</table>
Eric L. Burkland  
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American Axle & Manufacturing

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Kanawha Manufacturing Company

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Pernod Ricard USA

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SUMCO Phoenix Corporation

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Executive Vice President and Corporate Secretary  
Union Pacific Corporation

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Abbott

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ALOM Technologies Corporation

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Kendig K. Kneen
Chief Executive Officer/Owner
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Michael W. McLanahan
Chairman of the Board
McLanahan Corporation

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