C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

P&G operates through five industry-based Sector Business Units or SBUs: Fabric and Home Care; Baby, Feminine & Family Care; Beauty; Grooming; and Health Care. We manage our 10 product categories within these SBUs. Our 10 product categories are: Fabric Care, Home Care, Baby Care, Feminine Care, Family Care, Grooming, Oral Care, Personal Health Care, Hair Care, and Skin & Personal Care.

The SBUs have sales, profit, cash and value creation responsibility for our largest and most profitable markets, called Focus Markets—accounting for about 80% of Company sales and 90% of after-tax profit. In each Focus Market, Market Operations works across the five SBUs on scaled market services and capabilities, including customer teams, transportation, warehousing, logistics and representing P&G externally. The rest of the world is organized into Enterprise Markets—a separate unit with sales, profit and value creation responsibility. The SBUs provide innovation plans, supply plans and operating frameworks for the Enterprise Markets to deliver these mutually agreed business goals. Enterprise Markets are important to the future of P&G because of their attractive market growth rates, and the intent is to accelerate this growth and value creation. Supporting the SBUs, Market Operations and Enterprise Markets are key corporate resources focused on scaled services, governance, stewardship and areas requiring high mastery. This structure enables a more empowered, agile and accountable organization to accelerate growth and value creation.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td>July 1 2020</td>
<td>June 30 2021</td>
<td>No</td>
<td>&lt;Not Applicable&gt;</td>
<td></td>
</tr>
</tbody>
</table>

C0.3
(C0.3) Select the countries/areas in which you operate.
Argentina
Austria
Belgium
Brazil
Canada
Chile
China
Colombia
Czechia
Egypt
France
Germany
Hungary
India
Indonesia
Ireland
Italy
Japan
Malaysia
Mexico
Morocco
Nigeria
Pakistan
Peru
Philippines
Poland
Romania
Russian Federation
Saudi Arabia
Singapore
South Africa
Spain
Thailand
Turkey
Ukraine
United Kingdom of Great Britain and Northern Ireland
United States of America
Viet Nam

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.
USD

C0.5

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.
Operational control

C0.8

(C0.8) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

<table>
<thead>
<tr>
<th>Indicate whether you are able to provide a unique identifier for your organization</th>
<th>Provide your unique identifier</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, an ISIN code</td>
<td>7427181091</td>
</tr>
</tbody>
</table>

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?
Yes
(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Position of individual(s)</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board-level committee</td>
<td>The Governance and Public Responsibility Committee of the Board of Directors, per its charter, has oversight of the Company’s commitment to and efforts regarding environmental sustainability, including corporate efforts related to climate change. This committee consists of a Committee Chair and 4 members. The Committee regularly receives updates on overall progress of our sustainability program and goals, including efforts on climate change. The Committee also reports back to the full Board regarding these issues. An example of a decision made by the Governance and Public Responsibility Committee in 2021 was its alignment to the decision for P&amp;G to publish a climate transition action plan (which was published in September 2021).</td>
</tr>
<tr>
<td>Board-level committee</td>
<td>The Company’s Board of Directors and its Audit Committee have oversight responsibilities for our Enterprise Risk Management (ERM) program. Sustainability issues, including those related to climate change, are included in the ERM process, so the Audit Committee also considers climate-related issues via their oversight of the ERM process. Additional perspective on this process includes: On a regular basis, a multi-functional team within the Company identifies and assesses potential risk factors as part of our Enterprise Risk Management (ERM) program. Findings and recommendations made through the ERM program are reviewed with senior management as well as the Company’s Board of Directors and its Audit Committee, which has oversight responsibilities for the program. This process assesses significant factors that may adversely affect our business, operations, financial position or future financial performance and includes an assessment of environmental sustainability risk factors, including climate change. An example of a decision made by the Audit Committee would be its approval of the Company’s Risk Factors for inclusion in the Company’s 10-K filing, which included appropriate descriptions of climate-related risk.</td>
</tr>
<tr>
<td>Other, please specify</td>
<td>The Board of Directors oversees alignment of ESG commitments and integration of climate-related objectives into the Company’s business strategy, oversight of climate-related risks and opportunities at a strategic level, and oversight of significant climate-related investments. Board members have broad visibility to overall corporate strategy and objectives and can provide strategic guidance - hence they are well positioned to oversee our ESG efforts.</td>
</tr>
</tbody>
</table>

(C1.1b) Provide further details on the board’s oversight of climate-related issues.

<table>
<thead>
<tr>
<th>Frequency with which climate-related issues are a scheduled agenda item</th>
<th>Governance mechanisms into which climate-related issues are integrated</th>
<th>Scope of board-level oversight</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scheduled – some meetings</td>
<td>Reviewing and guiding strategy and major plans of action monitoring implementation and performance of objectives</td>
<td>&lt;Not Applicable&gt;</td>
<td>The Governance and Public Responsibility Committee of the Board of Directors, per its charter, has oversight of the Company’s commitment to and efforts regarding environmental sustainability, including corporate efforts related to climate change. On a regular basis, members of the committee are provided an update on overall progress of our sustainability program and goals, including efforts on climate change. Committee members are available to review and provide guidance on climate strategy, action plans, and performance vs. objectives. Discussions on specific elements of climate strategy, action plans, and implementation of performance objectives can be brought forward to this committee on an as-needed basis. The Committee also reports back to the full Board on these issues. Board members have broad visibility to overall corporate strategy and objectives and can provide strategic guidance to ensure appropriate effort and focus, hence they are well positioned to oversee our environmental sustainability efforts.</td>
</tr>
<tr>
<td>Scheduled – some meetings</td>
<td>Reviewing and guiding major plans of action and examining risk management policies</td>
<td>&lt;Not Applicable&gt;</td>
<td>Climate Change is one of the elements assessed as part of our Enterprise Risk Management (ERM) program. Senior management, the Company’s Board of Directors, and its Audit Committee review outcomes of the ERM Process on a regular basis so they can provide guidance on risk management practices. Additional perspective: The ERM process assesses significant factors that may adversely affect our business, operations, financial position or future financial performance and includes an assessment of environmental sustainability risk factors, including climate change.</td>
</tr>
</tbody>
</table>

(C1.1d) Does your organization have at least one board member with competence on climate-related issues?

<table>
<thead>
<tr>
<th>Board member(s) have competence on climate-related issues</th>
<th>Criteria used to assess competence of board member(s) on climate-related issues</th>
<th>Primary reason for no board-level competence on climate-related issues</th>
<th>Explain why your organization does not have at least one board member with competence on climate-related issues and any plans to address board-level competence in the future</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>Experience leading or directing large multinational corporations for which climate change is a relevant issue.</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

(C1.2)
(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Reporting line</th>
<th>Responsibility</th>
<th>Coverage of responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other C-Suite Officer, please specify (Sustainability Leadership Council). The Chairman and CEO is part of our Sustainability Leadership Council which meets quarterly. This meeting provides an opportunity to discuss all sustainability-related topics on an at least quarterly basis, including climate change as appropriate. Please note that this reflects the governance structure that was in place during the reporting window of July 1, 2020 - June 30, 2021</td>
<td>&lt;Not Applicable&gt;</td>
<td>Both assessing and managing climate-related risks and opportunities</td>
<td>&lt;Not Applicable&gt;</td>
<td>Quarterly</td>
</tr>
<tr>
<td>Chief Sustainability Officer (CSO). Our CSO has regular meetings with the Chairman and CEO to discuss matters related to our environmental sustainability efforts, including climate change. While climate change may not be an agenda topic for every meeting, we have the opportunity to bring forward climate change related topics via these meetings.</td>
<td>&lt;Not Applicable&gt;</td>
<td>Both assessing and managing climate-related risks and opportunities</td>
<td>&lt;Not Applicable&gt;</td>
<td>Quarterly</td>
</tr>
</tbody>
</table>

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

The following governance structure applies to the reporting period for this disclosure: The Sustainability Leadership Council (SLC) is a C-Suite management committee that has oversight of our sustainability efforts including climate change. The SLC is chaired by our Executive Sponsor for Sustainability (CEO Global Fabric and Home Care). Other members of the SLC include our Chairman and CEO, the Chief Marketing Officer, Chief R&D Officer, Chief Manufacturing Officer, President of Europe SMO, Chief Legal officer, Chief Sustainability Officer, Chief Communications Officer, and the Vice President of Sustainability. The SLC provides strategic direction, alignment to goals and objectives (including climate strategy & goals), and alignment on budget needs (e.g. budget to support climate related efforts such as our Natural Climate Solutions program). It also regularly reviews progress versus goals, including climate goals. As described below (see note on Climate Council), the VP of Sustainability, who chairs the climate council, meets regularly with the CSO (monthly) and updates her on relevant climate related issues. The CSO and VP participate in SLC meetings providing a direct link to the most senior officers in the company who have the authority, influence, and resources to act on climate related risks and opportunities in alignment with our corporate strategy.

The Chief Sustainability Officer (CSO) is accountable for our overall sustainability efforts, including climate change. As noted above, the CSO is a member of the SLC and is briefed on climate related efforts by our VP of Sustainability. The VP of Sustainability chairs our climate council (described below) and meets regularly with the CSO (monthly) and updates her on relevant climate related issues. As the senior sustainability officer for the company, the CSO provides strategic guidance and alignment for all climate related efforts. Responsibility for climate-related issues have been assigned to the CSO role because that role is the leader of our environmental strategy and has the authority, influence and resources to act on climate-related risks and opportunities in alignment with our corporate strategy.

Additional perspective on the Corporate Climate Council: The Vice President of Sustainability chairs this council. The Climate Council consists of the Vice President of Sustainability, P&G Manufacturing Sustainability Leader (part of P&G's manufacturing organization), Energy Purchases Leader (part of P&G purchases organization), Climate and Energy Conservation Leader (part of P&G’s manufacturing organization), Senior Director of Government Relations (part of P&G’s legal organization), R&D Environmental Stewardship Leader, and Communications. The Council identifies and assesses climate related risks, develops and oversees overall climate strategy, and monitors progress versus goals. The climate council has the responsibility to assess and monitor climate related issues as its members monitor external developments on climate change, are engaged with external groups that focus on climate change, and are embedded in key organizations within the Company that are deeply involved in our climate change efforts. The VP of Sustainability, who chairs the climate council, meets regularly with the CSO (monthly) and updates her on relevant climate related issues. The CSO and VP participate in SLC meetings referenced above, providing a direct link to the most senior officers in the company who have the authority, influence, and resources to act on climate related risks and opportunities in alignment with our corporate strategy.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

<table>
<thead>
<tr>
<th>Provide incentives for the management of climate-related issues</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 Yes</td>
<td></td>
</tr>
</tbody>
</table>
(C1.3a) Provide further details on the incentives provided for the management of climate-related issues (do not include the names of individuals).

<table>
<thead>
<tr>
<th>Entitled to incentive</th>
<th>Type of incentive</th>
<th>Activity incentivized</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corporate executive team</td>
<td>Monetary reward</td>
<td>Emissions reduction target</td>
<td>At its August 9, 2021 meeting, the Compensation &amp; Leadership Development (C&amp;LD) Committee of the Board of Directors elected to introduce a new Environmental, Social, and Governance (ESG) Factor that will be applied to the annual incentive (STAR) program for senior executives commencing July 1, 2021. The ESG Factor reinforces our key commitments to ESG initiatives (which the Company collectively refers to as Citizenship) by linking a portion of senior executive pay directly to outcomes and progress achieved. The C&amp;LD Committee will determine the ESG Factor at the end of the fiscal year, based on the STAR Committee's recommendation, which is derived from an assessment of total Company fiscal year progress towards Equality &amp; Inclusion and Environmental Sustainability goals. These goals are based on various targets and ambitions reported in our annual Citizenship Report and reinforce our desire to be a “force for good and a force for growth” by ensuring a continued focus on gender diversity and multicultural representation, as well as our long-term environmental sustainability goals. The ESG Factor will adjust the Company Factor portion of the STAR award as a multiplier in the range of 80% to 120%. (The STAR program links a substantial portion of each Named Executive Officers annual cash compensation to the Company’s performance for the fiscal year.)</td>
</tr>
<tr>
<td>Corporate executive team</td>
<td>Monetary reward</td>
<td>Efficiency target</td>
<td></td>
</tr>
<tr>
<td>Corporate executive team</td>
<td>Monetary reward</td>
<td>Other please specify (Performance vs. ESG Targets)</td>
<td></td>
</tr>
</tbody>
</table>

C2. Risks and opportunities

C2.1

(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?

Yes

C2.1a

(C2.1a) How does your organization define short-, medium- and long-term time horizons?

<table>
<thead>
<tr>
<th>From (years)</th>
<th>To (years)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term</td>
<td>1</td>
<td>3</td>
</tr>
<tr>
<td>Medium-term</td>
<td>3</td>
<td>10</td>
</tr>
<tr>
<td>Long-term</td>
<td>10</td>
<td>30</td>
</tr>
</tbody>
</table>

C2.1b

(C2.1b) How does your organization define substantive financial or strategic impact on your business?

As part of our Enterprise Risk Management process, the Company assesses the significance of potential risks based on several factors, including potential financial impacts, impacts to corporate reputation, impacts on customer demand, potential for business disruption, impacts on employees and staffing needs, and legal or regulatory risk. Within each of these dimensions, impacts are characterized as low, medium, or high (or, for financial impacts, very high). The extent of low, medium, high and very high impacts across these dimensions is then used to assess overall enterprise risks. The thresholds for very high/medium/low for financial impacts are assigned dollar levels: (1) impacts below $10 million or between $10 million-$50 million are low; (2) $50 million-$125 million are medium; (3) $125 million-$300 million or $300 million-$650 million are high; and (4) $650 million-$1 billion or more are very high. The thresholds for high/medium/low for remaining impact areas are qualitative descriptors.
Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.

Value chain stage(s) covered
Direct operations
Upstream
Downstream

Risk management process
Integrated into multi-disciplinary company-wide risk management process

Frequency of assessment
Annually

Time horizon(s) covered
Short-term
Medium-term
Long-term

Description of process
P&G’s Climate Council (an internal, multi-functional team of our leading climate experts) assesses overall climate risks. The process involves the Climate Council reviewing the transitional and physical risk factors listed in the Task Force on Climate Related Financial Disclosures. Our most recent assessment was further informed by a qualitative scenario analysis of both a 2 degree and 4 degree scenario. As we assessed both transitional and physical risks, the assessment included all value chain stages as well as short, medium, and long term considerations.

The chair of P&G’s Climate Council participates in our corporate Enterprise Risk Management process. In this way, conclusions from the Climate Council Assessment are integrated into our broader Enterprise Risk Management process. Integrating climate related factors into the Enterprise Risk Management process allows the organization to determine the significance of climate related risks relative to other risks. As part of our Enterprise Risk Management process, we assess the significance of potential risks based on several factors, including potential financial impacts, impacts to corporate reputation, impacts on customer demand, and potential for business disruption. Within each of these dimensions, impacts are characterized as low, medium, and high. The extent of low, medium and high impacts across these dimensions is used to assess overall enterprise risks. The thresholds for high/medium/low for financial impacts are assigned dollar levels; the thresholds for high/medium/low for remaining impact areas are qualitative descriptors.

One example of a physical risk identified during the Climate Council Risk Assessment Process was the potential impact of increased water scarcity on certain manufacturing locations. Consistent with this conclusion, our water experts in R&D and Manufacturing created and implemented a formal three tiered water risk assessment process for all P&G manufacturing sites worldwide. 24 manufacturing sites were classified as Tier 3 (highest risk) and were required to perform detailed assessments, prioritize risks for mitigation, and develop site specific water stewardship plans. Sites used the Alliance for Water Stewardship (AWS) International Water Stewardship Standard 1.0 steps 1-3 to guide this process. An example of a Tier 3 site advancing an element of their water stewardship efforts includes our Mexico Hair Care plant. The employees of this plant are committed to reducing their use of fresh water and are using innovative data analytics to drive actionable insights from water meters installed throughout the site. This data provides the plant with a daily understanding of water consumption so it can act immediately to eliminate losses. The plant can also benchmark its water efficiency performance with other sites. In the first month of operation, the site identified five projects that could improve its production adjusted water efficiency by 10%.

One example of a transitional risk identified during the Climate Council Risk Assessment Process was the potential for government and policy actions that increase the costs of carbon intensive energy or materials that in turn could result in an increased cost for energy or raw materials. This analysis reinforced the need to maintain our focus on reducing overall energy use and increasing our use of renewable energy. Based on this analysis, members of the Climate Council recommended to the Sustainability Leadership Council that the Company accelerate our efforts on renewable energy. As of June 30, 2021 our global use of purchased renewable electricity was ~98%, putting us well on our way to our goal of purchasing 100% renewable electricity by 2030.
(C2.2a) Which risk types are considered in your organization’s climate-related risk assessments?

<table>
<thead>
<tr>
<th>Relevance to inclusion</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current regulation</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Emerging regulation</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Technology</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Legal</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Market</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Reputation</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Acute physical</td>
<td>Relevant, always included</td>
</tr>
<tr>
<td>Chronic physical</td>
<td>Relevant, always included</td>
</tr>
</tbody>
</table>

Current regulations related to green house gas emissions have the potential to be relevant to our operations. An example of the type of risk considered would be a new regulation that significantly increased fees/taxes on GHG emissions or capped GHG emissions. Specific example is the fact we are currently regulated under California Cap and Trade requirements. Should CA Cap & Trade regulations become more stringent in the future, or should other states where we have manufacturing facilities implement similar requirements, that could impact our business.

This risk was included as one of the risk areas assessed in our climate risk assessment process - including assessment of how increases in carbon prices over time could impact total compliance costs.

Emerging regulations related to green house gas emissions or carbon intensive fuels/materials have the potential to be relevant to our operations. An example of the type of risk considered would be a new regulation that significantly increased fees/taxes on GHG emissions or carbon intensive materials - which in turn could increase operating costs or costs of carbon intensive raw materials. Specific relevance is that we have manufacturing operations in the United States and the U.S. currently does not have a national policy approach for pricing carbon. We are currently part of the Climate Leadership Council which is exploring a carbon dividends approach as a possible future policy vehicle for the United States.

Regulatory risks were one of the risk areas assessed in our climate risk assessment process - including assessment of what the introduction of new carbon prices over time could impact total compliance costs.

Technological improvements or innovations that support the transition to a lower-carbon, energy-efficient economic system have the potential to be relevant for our operations as both a risk and an opportunity. Therefore technology development, including new product forms or services, are considered as part of our evaluation of risks. A failure to innovate and meet consumer desire for low carbon/energy efficient products could represent a risk if consumer desire for these products grows in a category relevant to P&G. To date, this has actually represented an opportunity for the Company as cold water detergents are one example of a technology evolution that is relevant to our business allowing our consumers to use less energy when laundering clothes and we have further innovated to provide consumers detergents that provide outstanding performance in cold water.

Technology was one of the factors considered in the risk areas assessed in our climate risk assessment process via discussion of Technological improvements or innovations that could evolve to mitigate climate risks.

Examples of the types of risks considered could include litigation triggered by a failure to meet enhanced emissions reporting obligations or failure to meet mandates (regulation of existing products and services as well as the impacts of being accused of false or misleading claims related to climate related efforts. Specific examples could include litigation that alleges a P&G made a false or misleading claim about our climate efforts.

Legal risks were one of the risk areas assessed in our climate risk assessment process - via discussion on the implications from potential future reporting obligations and potential increased prevalence of climate related claims in the future.

Changing consumer behavior, uncertainty in market signals, and increased costs of raw materials are potential climate related risks that are also relevant for our company and are included as part of our risk assessment. For example, a consumer trend to move away from laundry detergents that do not perform well in cold water is one specific examples of possible risk relevant for the Company. (If consumers moved away from laundry detergents that do not perform well in cold water, and if we fail to provide consumers products that perform well in cold water, it could result in lost sales. We have had a sustained focus on developing detergents that perform well in cold water.)

Market risks were one of the risk areas assessed in our climate risk assessment process - via discussion of how changing consumer behavior, uncertainty in market signals, and increased costs of raw materials could impact the business.

Examples of the types of risks considered include a shift in consumer preferences based on perception of corporate climate stewardship, increased stakeholder concern or negative feedback based on perception of insufficient efforts to address climate related issues. Failure to meet greenhouse gas emission reduction goals is a specific relevant example.

Reputation risks were one of the risk areas assessed in our climate risk assessment process via discussion of how changes in consumer preferences based on perception of corporate climate stewardship, increased stakeholder concerns could impact our business.

Examples of the types of risks considered include the potential for increased severity of extreme weather events such as hurricanes and floods (relevant for manufacturing and supply chain). P&G has manufacturing locations around the world, including locations that can be subject to hurricanes and tornadoes. A specific example of this risk was the loss of a warehouse in our Albany, GA facility as the result of a tornado. Acute physical risks were one of the risk areas assessed in our climate risk assessment process via discussion of how increasing frequency of severe weather events due to climate change could impact our business operations (e.g. supply chain, manufacturing locations, etc.)

Chronic physical risks were one of the risk areas assessed in climate council review of risks via discussion on how in precipitation patterns, rising mean temperatures, rising sea levels could impact our business operations (e.g. supply chain, manufacturing locations).

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?

Yes

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

**Identifier**

**Risk 1**

Where in the value chain does the risk driver occur?

Direct operations

**Risk type & Primary climate-related risk driver**

*Emerging regulation* Carbon pricing mechanisms

**Primary potential financial impact**

Increased direct costs

**Climate risk type mapped to traditional financial services industry risk classification**

<Not Applicable>
Company-specific description

Policy actions that increase the pricing/cost of GHG emissions or fossil-based energy could result in increased costs for manufacturing operations. To date, existing Country level regulations have had very little impact on P&G operations as most of our operations are not energy intensive. The United States, in which we have operations, currently does not have a national level pricing system on GHG emissions. Depending on the structure of future policy action in the United States the operating costs for P&G manufacturing facilities located in the US could increase - potentially impacting production of all P&G brands manufactured in the U.S. The US represents P&G’s largest global manufacturing footprint, with ~ 30% of operations facilities located there. The U.S. market represents ~ 45% of P&G’s net sales.

Time horizon
Medium-term

Likelihood
About as likely as not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
Yes, an estimated range

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
6000000

Potential financial impact figure – maximum (currency)
48000000

Explanation of financial impact figure
In FY 20/21 P&G’s global Scope 1 emissions were ~2 million metric tons. Under the assumption that 60% of our Scope 1 emissions were covered by an emissions tax that charged a dollar fee per ton of emissions, a range of impacts can be modelled. For the calculation above we used a range of $5/metric ton - $40/metric ton. It is very unlikely that all Scope 1 emissions would be covered by an emissions tax as many of our sites would be below likely threshold levels, so we utilized 60% to inform the hypothetical range of impacts cited above based on facility emission levels that are likely to be above minimum threshold for inclusion in carbon pricing schemes. Hypothetical costs outlined above would be on an annual basis.

Cost of risk to response
0

Description of response and explanation of cost calculation
Situation: Future policy actions that place a price on carbon emissions could result in increased costs.

Task: Manage this risk by reducing our GHG emissions.

Actions & Results::
1. Reducing scope 1 and 2 GHG emissions - P&G has a goal to reduce GHG emissions by 50% on an absolute basis by 2030 (vs. 2010 baseline). This is a Science Based Target that supports the objective of limiting global temperature to well below 2° C. As of June 30, 2021, we estimated that we had reduced our Scope 1 and 2 GHG emissions by 56% vs. 2010 baseline - exceeding our 2030 goal well ahead of schedule. We continue to maintain a focus on how we can further reduce emissions.
2. Increasing our use of renewable energy - P&G currently purchases 100% renewable electricity in the U.S., Canada, and Western Europe. We have a goal to purchase100% renewable electricity globally by 2030. As of June 30, 2021, P&G purchased ~ 98% renewable electricity globally.

In addition to reducing emissions, P&G is a member of the Climate Leadership Council, which is exploring how the US could pursue a carbon dividend program as a national policy to drive reductions in GHG emissions. We believe this type of policy approach would provide industry the greatest transparency, predictability, and certainty and would serve to mitigate transition risks should the US advance national policy on GHG emissions pricing.

Given that our cumulative energy conservation efforts have saved over $500 million since 2010, we believe any incremental costs incurred to date associated with management actions above (e.g. staffing, equipment upgrades, procuring RECs, employee training, etc.) have been offset. For that reason, we have listed the cost of response as $0. As we continue to advance our efforts it is possible additional costs may arise and we will modify future responses as warranted.

Comment
With the breadth and diversity of our operations, it is not feasible to provide an estimate of the potential impact that would represent all scenarios under the various risk areas. We have used various assumptions and modelling to arrive at the figures represented above, with more detailed explanations provided as appropriate. Actual results in any specific instance could vary from these figures depending on a number of factors.

Identifier
Risk 2

Where in the value chain does the risk driver occur?
Direct operations

Risk type & Primary climate-related risk driver
Acute physical

Primary potential financial impact
Other, please specify (Disruption of Manufacturing Operations)

Climate risk type mapped to traditional financial services industry risk classification
<Not Applicable>

Company-specific description
P&G has over 100 manufacturing locations in over 30 countries around the world. Increased severity and frequency of extreme weather events could result in the loss of or damage to manufacturing facilities as well as disruption in supply chains. Given our global manufacturing footprint and the broad areas over which weather extremes could occur, a large percentage of our sites could be exposed to this risk. Local flooding from heavy and sustained rains could interrupt site operations at manufacturing and distribution centers (e.g. flooding has interrupted operations at our facility in Mehoopany, PA). Severe weather, including tornados, could also damage building structures (e.g. a tornado impacted Jackson, TN facility in 2003 when P&G still owned and operated the facility). In 2017, severe weather and a large tornado hit the Albany, GA
Bounty and Charmin manufacturing plant destroying the over 1 million sq. ft. warehouse and distribution facility co-located with that facility. P&G has since rebuilt the warehouse, intentionally designing for sustainability, and proactively achieving LEED Silver certification under the new LEEDv4 standards.

**Time horizon**
Short-term

**Likelihood**
About as likely as not

**Magnitude of impact**
Medium-low

Are you able to provide a potential financial impact figure?
Yes, an estimated range

**Potential financial impact figure (currency)**
<Not Applicable>

**Potential financial impact figure – minimum (currency)**
1

**Potential financial impact figure – maximum (currency)**
55000000

**Explanation of financial impact figure**
Given the diversity of sites P&G operates and the vast nature of our supply chain, it is not feasible to provide a meaningful estimate of all possible impacts. The complete loss of a very large, strategic site could have significant impact. If a smaller site were damaged and temporarily stopped operations the impact would be much less significant. We also have ~ 100 manufacturing sites and a broad supply chain such that when responding to an incident we often have the flexibility to shift production or identify alternate supply until normal operations are restored at the impacted site. However, in 2017 severe weather and a large tornado hit the Albany, GA Bounty and Charmin manufacturing plant destroying the over 1 million sq. ft. warehouse and distribution facility co-located with that facility. The approximate costs associated with this incident were $55 million and were associated with repairs, lost inventory, and rerouting distribution. We used this historical example to inform the range cited above. As noted earlier, the potential range of impacts could be broader based upon the assumed scenario.

**Cost of response to risk**
0

**Description of response and explanation of cost calculation**
Situation: Climate change could result in increasing frequency of severe or extreme weather events that could result in the loss of or damage to manufacturing facilities.

Task: Proactively maintaining a corporate business continuity planning process.

Actions and Results:
P&G has implemented a business continuity planning process which includes each site developing a business continuity plan. These plans include contingency planning for extreme weather events.

New site selection procedures include an assessment of location specific risks, which in turn considers relevant risks like frequency and likelihood of extreme weather events. While this is one of many site assessment factors, consideration of climate related risks is a part of assessing new site locations.

The management actions cited above are part of our core due diligence and responsible operations. We do not consider the costs associated with them (e.g. costs such as staff time, consultant fees, study fees, employee training, etc.) to be unique or incremental just for climate change which is why we have listed response cost at $0. As our efforts evolve, it is possible we may choose to take additional steps to address this risk. Should future actions carry incremental cost impacts we will update future responses accordingly.

**Comment**
With the breadth and diversity of our operations, it is not feasible to provide an estimate of the potential impact that would represent all scenarios under the various risk areas. We have used various assumptions and modelling to arrive at the figures represented above, with more detailed explanations provided as appropriate. Actual results in any specific instance could vary from these figures depending on a number of factors.

---

C2.4

(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?
Yes

C2.4a
(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

Identifier
Opp1

Where in the value chain does the opportunity occur?
Downstream

Opportunity type
Products and services

Primary climate-related opportunity driver
Development of new products or services through R&D and innovation

Primary potential financial impact
Increased revenues resulting from increased demand for products and services

Company-specific description
The use phase of our laundry detergents is one of the highest GHG impact areas across all P&G Scope 1,2 and 3 emissions. (Energy required to heat the water that is used during machine washing of clothes). We have developed laundry detergents that deliver outstanding performance in low energy washing cycles. This includes both Tide (US) and Ariel (Europe) laundry brands which communicate their performance in cold water to consumers. Consumers who use low energy cycles can lower energy bills and reduce GHG emissions associated with laundering clothes. By providing consumers with detergents that provide outstanding performance in low energy cycles, including High Efficiency Machine “Quick &Cold” cycles, we enable our consumers to save both money and time. Outstanding cleaning performance of our products in cold water can lead to consumer preference of our brands and help to grow our business by better meeting consumer needs. We have opportunities across other P&G categories; however, we are limiting this specific opportunity to Fabric Care.

Time horizon
Short-term

Likelihood
More likely than not

Magnitude of impact
Medium-high

Are you able to provide a potential financial impact figure?
Yes, an estimated range

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
150000000

Potential financial impact figure – maximum (currency)
300000000

Explanation of financial impact figure
Given multiple drivers of consumer preference and product choice, it is difficult to generate a meaningful estimate of impact. However, we have been tracking consumer use of low energy loads and have seen an increase in the percentage of loads done in low energy cycles (from 38% to 70%), so we believe this to be a consumer relevant performance attribute. We continue to see increasing penetration of HE machines in key markets and believe HE Quick & Cold performance will be a relevant consideration for consumers who use HE machines. To illustrate a range of hypothetical impacts, if we assume our Fabric Care business unit (which includes our laundry detergent business) was able to grow net sales 1%-2% based on consumer preference for detergents that perform well in cold water washing the expected impact based on global net sales is a range of $150 - $300 million. Please note this is based on a hypothetical scenario to help illustrate a range of impacts; - it is not a projection of future growth or sales.

Cost to realize opportunity
0

Strategy to realize opportunity and explanation of cost calculation
Situation:
Providing products that better meet consumer needs can results in sales growth. Providing laundry detergent products that deliver outstanding performance in low energy cycles can save consumers time & money while lowering GHG emissions.

Task: Develop laundry detergent formulas which deliver outstanding performance in low energy cycles.

Actions & Results:
We have innovated to develop laundry detergent formulas that deliver outstanding cleaning performance in low energy cycles. We have also had several consumer education and awareness campaigns, including our Ariel Brands “Turn to 30” campaign in Europe as well our Tide Brands “Sustainable Laundry Pledge” program in the US. The objective for these efforts was to encourage consumers to use low energy cycles when laundering clothes. We have seen a steady increase in the percent of loads done in low energy cycles (increase from baseline of 38% to 70%) and attribute some of these increases to programs like the ones above. (Please see https://tide.com/en-us/about-tide/sustainability for one example of how we are helping consumers understand the sustainability benefits of low energy washing.) We have estimated that avoided GHG emissions from the increase in low energy washing since our baseline year of 2010 have been in excess of 20 million tons of CO2 equivalents. We are continuing our efforts, with Tide having an ambition to get 3 of 4 loads done in cold vs. hot and Ariel aiming to lower average wash temperature in Europe by 5 degrees centigrade.

The costs to develop and market these products (e.g. product development, advertising, etc.) are part of our normal approach of developing and delivering products that better meet consumer needs and we do not see this as an incremental cost uniquely attributed to climate change efforts which is why we have listed the response cost as $0.

Comment
With the breadth and diversity of our operations, it is not feasible to provide an estimate of the potential impact that would represent all scenarios under the various opportunity areas. We have used various assumptions and modelling to arrive at the figures represented above, with more detailed explanations provided as appropriate. Actual results in any specific instance could vary from these figures depending on a number of factors.
C3. Business Strategy

C3.1

(C3.1) Does your organization’s strategy include a transition plan that aligns with a 1.5°C world?

Row 1

Transition plan
Yes, we have a transition plan which aligns with a 1.5°C world

Publicly available transition plan
Yes

Mechanism by which feedback is collected from shareholders on your transition plan
We have a different feedback mechanism in place

Description of feedback mechanism
P&G has an investor focused website (pginvestor.com) where we have posted our Climate Transition Action Plan. P&G Investor Relations has frequent meetings with investors to discuss ESG related matters, including climate. In the course of the meetings we reinforce the availability of ESG information on pginvestor.com and ask for and receive feedback on our ESG efforts.

Frequency of feedback collection
More frequently than annually

Attach any relevant documents which detail your transition plan (optional)
Please see Climate Transition Action Plan available at www.pginvestor.com The CDP Online Response System would not allow us to attach the document because it was > 30MB. The document is available on www.pginvestor.com.

Explain why your organization does not have a transition plan that aligns with a 1.5°C world and any plans to develop one in the future
<Not Applicable>

Explain why climate-related risks and opportunities have not influenced your strategy
<Not Applicable>

C3.2

(C3.2) Does your organization use climate-related scenario analysis to inform its strategy?

<table>
<thead>
<tr>
<th>Use of climate-related scenario analysis to inform strategy</th>
<th>Primary reason why your organization does not use climate-related scenario analysis to inform its strategy</th>
<th>Explain why your organization does not use climate-related scenario analysis to inform its strategy and any plans to use it in the future</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes, qualitative</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C3.2a

(C3.2a) Provide details of your organization’s use of climate-related scenario analysis.

<table>
<thead>
<tr>
<th>Climate-related scenario</th>
<th>Scenario analysis coverage</th>
<th>Temperature alignment of scenario</th>
<th>Parameters, assumptions, analytical choices</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transition scenarios</td>
<td>Company-wide</td>
<td>1.6°C – 2°C</td>
<td>Informed by IPCC AR5 RCP 2.6, this scenario presumed CO2 emissions peak in 2020 and decrease while global temperature increases by up to 2°C. Under this scenario, we assumed regulatory and policy interventions by governments successfully controlled GHG emissions and that the impacts of physical risks (e.g. extreme weather) were not significant. In this scenario the primary impacts were higher costs for carbon intensive fuels, operations, and goods.</td>
</tr>
<tr>
<td>Physical climate scenarios</td>
<td>Company-wide</td>
<td>&lt;Not Applicable&gt;</td>
<td>Informed by IPCC AR5 RCP 8.5, this scenario presumed the carbon budget is exhausted by 2045 and global temperature rises by up to 4.8°C by 2100. Under this scenario we assumed widespread policy failure to limit GHG emissions and lack of investment in low carbon technologies. In this scenario, the physical risks from climate change were much more relevant (e.g., frequency and intensity of extreme weather events, water scarcity and food shortages impacting the stable functioning of consumer markets and the ability of consumers to use/buy our products).</td>
</tr>
</tbody>
</table>

C3.2b
(C3.2b) Provide details of the focal questions your organization seeks to address by using climate-related scenario analysis, and summarize the results with respect to these questions.

**Row 1**

**Focal questions**
Key focal questions included 1) What climate related forces and developments have the potential ability to impact company operations and 2) What actions might we need to consider as a result of the assessment?

**Results of the climate-related scenario analysis with respect to the focal questions**
The analysis of climate-related risks and impacts support the conclusion that, without any action, climate change could present risks to the business — primarily from regulatory/policy actions that could increase the costs of energy and the potential for increased frequency/severity of extreme weather events disrupting operations or supply chain. Scenario analysis also reinforced our belief that effective policy action will be key to limiting global temperature increase to well below 2°C. The U.S. represents one market that has not implemented a national policy on carbon pricing. To help ensure that any future US Policy efforts provide business the needed certainty, predictability, and transparency, P&G joined the Climate Leadership Council (CLC). CLC is an organization that advocates for a Carbon Dividends Program in the US as the best policy mechanism to drive greenhouse gas emissions reductions commensurate with a 2°C target. We believe that if the US moves forward with a national carbon pricing policy effort, this type of an approach would provide the greatest transparency and certainty for business. P&G also works with our various business trade associations to help educate and enroll them in taking proactive steps to address climate change.

C3.3

(C3.3) Describe where and how climate-related risks and opportunities have influenced your strategy.

<table>
<thead>
<tr>
<th>Have climate-related risks and opportunities influenced your strategy in this area?</th>
<th>Description of Influence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Products and services</td>
<td>Yes</td>
</tr>
<tr>
<td>Supply chain and/or value chain</td>
<td>Yes</td>
</tr>
<tr>
<td>Investment in R&amp;D</td>
<td>Yes</td>
</tr>
<tr>
<td>Operations</td>
<td>Yes</td>
</tr>
</tbody>
</table>
(C3.4) Describe where and how climate-related risks and opportunities have influenced your financial planning.

<table>
<thead>
<tr>
<th>Financial planning elements that have been influenced</th>
<th>Description of influence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Indirect costs</td>
<td>We have a public goal to advance a portfolio of natural climate solutions that will deliver a carbon benefit equal to our expected Scope 1 &amp; 2 GHG emissions over the next 10 years - effectively making our manufacturing operations carbon neutral for the decade. Based on initial estimates we will need to deliver a carbon benefit of ~ 30 million metric tons of CO2 equivalents by 2030. As part of the process to set this goal and develop our implementation plans we evaluated the costs of advancing projects that would allow us to hit this goal. Funding was allocated to support project development and we are planning to make additional investments over the course of the next decade that will allow us to advance sufficient projects to deliver our goal.</td>
</tr>
</tbody>
</table>

C3.5

(C3.5) In your organization’s financial accounting, do you identify spending/revenue that is aligned with your organization’s transition to a 1.5°C world?

No, and we do not plan to in the next two years

C4. Targets and performance

C4.1

(C4.1) Did you have an emissions target that was active in the reporting year?

Absolute target
Intensity target

C4.1a

(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

- **Target reference number**
  - Abs 1

- **Year target was set**
  - 2018

- **Target coverage**
  - Company-wide

- **Scope(s)**
  - Scope 1
  - Scope 2

- **Scope 2 accounting method**
  - Market-based

- **Scope 3 category(ies)**
  - <Not Applicable>

- **Base year**
  - 2010

- **Base year Scope 1 emissions covered by target (metric tons CO2e)**
  - 2213408

- **Base year Scope 2 emissions covered by target (metric tons CO2e)**
  - 3210213

- **Base year Scope 3 emissions covered by target (metric tons CO2e)**
  - <Not Applicable>

- **Total base year emissions covered by target in all selected Scopes (metric tons CO2e)**
  - 5423621

- **Base year Scope 1 emissions covered by target as % of total base year emissions in Scope 1**
  - 100

- **Base year Scope 2 emissions covered by target as % of total base year emissions in Scope 2**
  - 100

- **Base year Scope 3 emissions covered by target as % of total base year emissions in Scope 3 (in all Scope 3 categories)**
  - <Not Applicable>

- **Base year emissions covered by target in all selected Scopes as % of total base year emissions in all selected Scopes**
  - 100

- **Target year**
2030

Targeted reduction from base year (%)
50

Total emissions in target year covered by target in all selected Scopes (metric tons CO2e) [auto-calculated]
2711810.5

Scope 1 emissions in reporting year covered by target (metric tons CO2e)
2241542

Scope 2 emissions in reporting year covered by target (metric tons CO2e)
156117

Scope 3 emissions in reporting year covered by target (metric tons CO2e)
<Not Applicable>

Total emissions in reporting year covered by target in all selected scopes (metric tons CO2e)
2397659

% of target achieved relative to base year [auto-calculated]
111.584566841968

Target status in reporting year
Achieved

Is this a science-based target?
Yes, and this target has been approved by the Science Based Targets initiative

Target ambition
Well-below 2°C aligned

Please explain target coverage and identify any exclusions
The data reflects what was reported in 2021 Sustainability report through end of fiscal year 2021 (June 30, 2021). Target includes all the facilities where P&G owns operations (140+ sites in nearly 40 countries).

Plan for achieving target, and progress made to the end of the reporting year
<Not Applicable>

List the emissions reduction initiatives which contributed most to achieving this target
1. P&G is now purchasing 100% renewable electricity for all our operations in North America, Latin America, and Europe. This covers more than 95% of all manufacturing sites, offices, and innovations centers operated by P&G. This initiative has been a key part of our emissions reduction progress.
2. Since 2010, P&G has been transitioning its facilities from high-carbon fuels (diesel and coal) to low-carbon fuels (natural gas). This has enabled both emissions reduction and energy efficiency gains.

C4.1b

(C4.1b) Provide details of your emissions intensity target(s) and progress made against those target(s).

Target reference number
Int 1

Year target was set
2020

Target coverage
Company-wide

Scope(s)
Scope 3

Scope 2 accounting method
<Not Applicable>

Scope 3 category(ies)
Category 4: Upstream transportation and distribution

Intensity metric
Other, please specify (grams CO2 eq/tonne-km)

Base year
2020

Intensity figure in base year for Scope 1 (metric tons CO2e per unit of activity)
<Not Applicable>

Intensity figure in base year for Scope 2 (metric tons CO2e per unit of activity)
<Not Applicable>

Intensity figure in base year for Scope 3 (metric tons CO2e per unit of activity)
66

Intensity figure in base year for all selected Scopes (metric tons CO2e per unit of activity)
66

% of total base year emissions in Scope 1 covered by this Scope 1 intensity figure
<Not Applicable>
% of total base year emissions in Scope 2 covered by this Scope 2 intensity figure
<Not Applicable>

% of total base year emissions in Scope 3 (in all Scope 3 categories) covered by this Scope 3 intensity figure
2

% of total base year emissions in all selected Scopes covered by this intensity figure
100

Target year
2030

Targeted reduction from base year (%)
50

Intensity figure in target year for all selected Scopes (metric tons CO2e per unit of activity) [auto-calculated]
33

% change anticipated in absolute Scope 1+2 emissions
30

Intensity figure in target year for Scope 1 (metric tons CO2e per unit of activity)
<Not Applicable>

Intensity figure in target year for Scope 2 (metric tons CO2e per unit of activity)
<Not Applicable>

Intensity figure in target year for Scope 3 (metric tons CO2e per unit of activity)
66

% change anticipated in absolute Scope 3 emissions
30

Intensity figure in reporting year for all selected Scopes (metric tons CO2e per unit of activity)
66

% of target achieved relative to base year [auto-calculated]
0

Target status in reporting year
New

Is this a science-based target?
Yes, we consider this a science-based target, and the target is currently being reviewed by the Science Based Targets initiative

Target ambition
Well-below 2°C aligned

Please explain target coverage and identify any exclusions
We will report progress vs. this target for the first time in Dec 2022. The target covers global finished product freight emissions. Please note that % of total scope 3 emissions covered by this target was listed as ~ 2%. This was based on including indirect consumer use. If indirect consumer use is excluded, the percentage is ~12.5%.

Plan for achieving target, and progress made to the end of the reporting year
PLAN:
We are pursuing a range of strategies to achieve this target, including:
Increased use of intermodal transportation
Vehicle and container fill rate improvements
Distribution network optimization
Use of alternative fuels (e.g. electrification, bio-fuels, etc.)

Progress:
We will report quantitative progress vs. this goal in Dec 2022.

List the emissions reduction initiatives which contributed most to achieving this target
<Not Applicable>

(C4.2) Did you have any other climate-related targets that were active in the reporting year?
Target(s) to increase low-carbon energy consumption or production
Net-zero target(s)
Other climate-related target(s)

(C4.2a) Provide details of your target(s) to increase low-carbon energy consumption or production.
Target reference number
Low 1

Year target was set
2012

Target coverage
<table>
<thead>
<tr>
<th>Target type: energy carrier</th>
<th>All energy carriers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target type: activity</td>
<td>Consumption</td>
</tr>
<tr>
<td>Target type: energy source</td>
<td>Renewable energy source(s) only</td>
</tr>
</tbody>
</table>

**Base year**

2010

**Consumption or production of selected energy carrier in base year (MWh)**

18794881

**% share of low-carbon or renewable energy in base year**

9

**Target year**

2020

**% share of low-carbon or renewable energy in target year**

30

**% share of low-carbon or renewable energy in reporting year**

32

**% of target achieved relative to base year [auto-calculated]**

109.52380952381

**Target status in reporting year**

Achieved

**Is this target part of an emissions target?**

This target was key to achieving the company’s science base emissions target.

**Is this target part of an overarching initiative?**

Science Based Targets initiative

**Please explain target coverage and identify any exclusions**

P&G has achieved the goal to utilize 30% renewable energy in 2020. This target covers all energy consumed by the company (140+ sites in nearly 40 countries). Achieving this milestone was key to delivering both Science Base Targets (30% by 2020 and 50% by 2030).

**Plan for achieving target, and progress made to the end of the reporting year**

<Not Applicable>

**List the actions which contributed most to achieving this target**

1. P&G is now purchasing 100% renewable electricity for all our operations in North America, Latin America, and Europe. This covers more than 95% of all manufacturing sites, offices, and innovation centers operated by P&G. This initiative has been a key part of our renewable energy sourcing strategy.

2. We have made significant progress via a biomass-powered combined heat and power (CHP) facility located at our Albany, Georgia plant that provides 100% of the plant’s steam requirement. This renewable energy project was enabled by factors unique to that location, including the availability of adequate quantities of responsibly sourced biomass.

3. Our Beauty Care facility in Tianjin, China is consuming renewable heat produced via solar boiler and geothermal systems. Partnerships and collaboration have been and will continue to be a key part of our strategy to drive progress on our renewable energy and net zero GHG journeys. Examples of such partnerships include Renewable Energy Buyers Alliance (REBA, now CEBA) and the Renewable Thermal Collaborative (RTC).
% share of low-carbon or renewable energy in reporting year
99

% of target achieved relative to base year [auto-calculated]
98.75

Target status in reporting year
Underway

Is this target part of an emissions target?
This target is key to achieving P&G's Science Based GHG goal.

Is this target part of an overarching initiative?
RE100

Please explain target coverage and identify any exclusions
This target includes all purchased electricity. It is key to delivering P&G's Science Based GHG reduction target. The company is ahead of glidepath towards delivering this target. Target includes all the facilities where P&G owns operations (140+ sites in nearly 40 countries).

Plan for achieving target, and progress made to the end of the reporting year
For FY20/21, P&G executed multiple contracts to bring our total global purchased renewable electricity to 99%. For the incremental Renewable Electricity, P&G contracted with 4 suppliers to secure unbundled Renewable Energy Certificates. P&G is continuing to explore renewable electricity contracts in all countries where we have operations. Our goal is to sign long term contracts to meet the need wherever the regulatory market allows, and the finances meet our criteria. Where long term contracts are not available, P&G will secure renewable electricity through unbundled REC or supply contracts that meet both the need for electricity and renewables.

List the actions which contributed most to achieving this target
<Not Applicable>

### C4.2b

(C4.2b) Provide details of any other climate-related targets, including methane reduction targets.

<table>
<thead>
<tr>
<th>Target reference number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oth 1</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year target was set</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target coverage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Company-wide</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target type: absolute or intensity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intensity</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target type: category &amp; Metric (target numerator if reporting an intensity target)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Energy consumption or efficiency</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target denominator (intensity targets only)</th>
</tr>
</thead>
<tbody>
<tr>
<td>unit of production</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Base year</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Figure or percentage in base year</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.12</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target year</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Figure or percentage in target year</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.68</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Figure or percentage in reporting year</th>
</tr>
</thead>
<tbody>
<tr>
<td>5.66</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>% of target achieved relative to base year [auto-calculated]</th>
</tr>
</thead>
<tbody>
<tr>
<td>101.388888888889</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Target status in reporting year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Achieved</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Is this target part of an emissions target?</th>
</tr>
</thead>
<tbody>
<tr>
<td>This target is key to achieving P&amp;G's Science Based GHG goal.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Is this target part of an overarching initiative?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Science Based targets initiative - other</td>
</tr>
</tbody>
</table>

Please explain target coverage and identify any exclusions
This target includes all purchased energy, both thermal and electrical. It plays an important role in delivering P&G's Science Based GHG reduction target. Target includes all the facilities where P&G owns operations (140+ sites in nearly 40 countries).

Plan for achieving target, and progress made to the end of the reporting year
<Not Applicable>

List the actions which contributed most to achieving this target
<Not Applicable>
The main contributors to decreasing energy efficiency during 2021 were a series of projects executed in our US paper making plants to upgrade our co-generation units and increase energy efficiency. We are now producing more heat with the same amount of fuel.

**Target reference number**
Oth 2

**Year target was set**
2021

**Target coverage**
Company-wide

**Target type: absolute or intensity**
Intensity

**Target type: category & Metric (target numerator if reporting an intensity target)**
Other, please specify
Other, please specify (Reduce supply chain emissions from priority categories by 40% per unit of production by 2030 (vs. 2020 baseline))

**Target denominator (intensity targets only)**
unit of production

**Base year**
2020

**Figure or percentage in base year**
100

**Target year**
2030

**Figure or percentage in target year**
40

**Figure or percentage in reporting year**
100

**% of target achieved relative to base year [auto-calculated]**
0

**Target status in reporting year**
New

**Is this target part of an emissions target?**
Yes, supply chain emissions are considered Scope 3 (Purchased goods and services). This target has been submitted to SBTi for approval.

**Is this target part of an overarching initiative?**
Other, please specify (P&G announced an ambition to achieve net zero emissions across our supply chain and operations by 2040. This includes Scope 3 (supply chain emissions from raw and packaging materials & upstream transportation) and Scope 1 & 2 emissions.)

**Please explain target coverage and identify any exclusions**
Reduce supply chain emissions from priority categories by 40% per unit of production by 2030 (vs. 2020 baseline) across P&G. P&G priority categories account for over 90% of P&G’s supply chain emissions. This is a new goal announced Sept 2021 (FY 21/22), we plan to publish progress vs. this goal for FY 22/23.

**Plan for achieving target, and progress made to the end of the reporting year**
We will pursue a portfolio of strategies, including:
- Increased material efficiency
- Use of bio-based/renewable resources
- Use of recycled carbon
- Increased use of renewable energy in our supply chain
- Carbon capture & storage

**List the actions which contributed most to achieving this target**
<Not Applicable>

---

C4.2c
(C4.2c) Provide details of your net-zero target(s).

Target reference number
NZ1

Target coverage
Company-wide

Absolute/intensity emission target(s) linked to this net-zero target
Abs1
Int1

Target year for achieving net zero
2040

Is this a science-based target?
Yes, we consider this a science-based target, and we have committed to seek validation of this target by the Science Based Targets initiative in the next 2 years

Please explain target coverage and identify any exclusions
P&G has an ambition to achieve net zero GHG emissions across our supply chain and operations by 2040. This includes supply chain emissions for raw and packaging materials, upstream transportation, and our Scope 1 & 2 emissions. Other elements of Scope 3 (e.g. consumer use, end of life) are out of scope. This ambition was announced September 2021.

Do you intend to neutralize any unabated emissions with permanent carbon removals at the target year?
Unsure

Planned milestones and/or near-term investments for neutralization at target year
<Not Applicable>

Planned actions to mitigate emissions beyond your value chain (optional)
P&G has a goal to advance a portfolio of natural climate solutions that will deliver a carbon benefit equal to any Scope 1 & 2 emissions we have between 2020 - 2030. Recognizing that the next decade represents a critical window for the world to accelerate progress on climate change, P&G is going beyond our existing science-based target of reducing absolute Scope 1 & 2 GHG emissions 50% by 2030, by also advancing a portfolio of natural climate solutions that will deliver a carbon benefit equal to any Scope 1 & 2 emissions we have between 2020 - 2030. We anticipate these projects will deliver additional benefits for nature and people.

C4.3

(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.
Yes

(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.

<table>
<thead>
<tr>
<th>Initiative status</th>
<th>Number of initiatives</th>
<th>Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under investigation</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>To be implemented*</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Implementation commenced*</td>
<td>5</td>
<td>23368</td>
</tr>
<tr>
<td>Implemented*</td>
<td>22</td>
<td>331372</td>
</tr>
<tr>
<td>Not to be implemented</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Initiative category &amp; Initiative type</th>
<th>Estimated annual CO2e savings (metric tonnes CO2e)</th>
<th>Scope(s) or Scope 3 category(ies) where emissions savings occur</th>
<th>Voluntary/Mandatory</th>
<th>Annual monetary savings (unit currency – as specified in C0.4)</th>
<th>Investment required (unit currency – as specified in C0.4)</th>
<th>Payback period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation</td>
<td>190</td>
<td>Scope 3 category 4: Upstream transportation &amp; distribution</td>
<td>Voluntary</td>
<td>1900</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

CDP
**Objective** was to reduce footprint. The calculated amount of saving is based on a future estimated cost of $100 per ton of carbon linked to penalties / taxes. This is a company internal estimate.

**Estimated annual CO2e savings (metric tonnes CO2e)**

- **282**

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

- Scope 3 category 4: Upstream transportation & distribution

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

- **160000**

**Investment required (unit currency – as specified in C0.4)**

- **100000**

**Payback period**

- <1 year

**Estimated lifetime of the initiative**

Ongoing

**Comment**

The investment is an estimate on total cost to train people and get management alignment to use the more intelligent software.

---

**Estimated annual CO2e savings (metric tonnes CO2e)**

- **3400**

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

- Scope 3 category 4: Upstream transportation & distribution

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

- **30000**

**Investment required (unit currency – as specified in C0.4)**

- **0**

**Payback period**

- <1 year

**Estimated lifetime of the initiative**

Ongoing

**Comment**

Conversion of transportation by truck to rail for specific lanes from one location

---

**Estimated annual CO2e savings (metric tonnes CO2e)**

- **44**

**Scope(s) or Scope 3 category(ies) where emissions savings occur**

- Scope 3 category 3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)
  - Scope 3 category 4: Upstream transportation & distribution

**Voluntary/Mandatory**

Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**

- **440**

**Investment required (unit currency – as specified in C0.4)**

- **0**
Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Objective was to convert trucks to run on environmentally friendly liquified natural gas. In P&G we pilot these technologies to be able to implement them across our supply lanes and possibly offer them to our raw and pack material suppliers as well as contract manufacturers. While we of course welcome payback of greenhouse gas friendly initiatives, protecting the environment is more important for us. The calculated amount of saving is based on a future estimated cost of $100 per ton of carbon linked to penalties/taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
450

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
320000

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Converting to multi drop delivery
We now serve two customers with one truck journey.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
1

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
100

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Direct Plant Shipment for a specific plant
The calculated amount of saving is based on a future estimated cost of $100 per ton of carbon linked to penalties/taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
1213

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Localization of production to reduce distance between production and customers
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
1466

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
146600

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Increasing vehicle fill rate for specific supply lanes
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
196

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
19600

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Increasing vehicle fill rate for specific supply lanes
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
1

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
100

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Direct Plant Shipment for a specific supply lane
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

| Transportation | Company fleet vehicle efficiency |

Estimated annual CO2e savings (metric tonnes CO2e)
560

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
56000

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Increasing vehicle fill rate for specific supply lanes
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

| Transportation | Company fleet vehicle efficiency |

Estimated annual CO2e savings (metric tonnes CO2e)
3742

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
374200

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Direct Plant Shipment for specific supply lanes
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

| Transportation | Company fleet vehicle efficiency |

Estimated annual CO2e savings (metric tonnes CO2e)
840

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
84000

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Converting from transport by truck to transport by train
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
572

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
57200

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Conversion from transportation by truck and train to sea shipment
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
1903

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
190300

Investment required (unit currency – as specified in C0.4)
0

Payback period
<1 year

Estimated lifetime of the initiative
Ongoing

Comment
Improving resilience of complete supply chain to avoid need to ship by airfreight to meet customer demand
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

Initiative category & Initiative type

<table>
<thead>
<tr>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
<table>
<thead>
<tr>
<th>Scope(s) or Scope 3 category(ies) where emissions savings occur</th>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 3 category 4: Upstream transportation &amp; distribution</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
2000000

**Investment required (unit currency – as specified in C0.4)**
0

**Payback period**
<1 year

**Estimated lifetime of the initiative**
Ongoing

**Comment**
Increasing vehicle fill rate in one region

---

<table>
<thead>
<tr>
<th>Scope(s) or Scope 3 category(ies) where emissions savings occur</th>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 3 category 4: Upstream transportation &amp; distribution</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
91700

**Investment required (unit currency – as specified in C0.4)**
0

**Payback period**
<1 year

**Estimated lifetime of the initiative**
Ongoing

**Comment**
Increasing vehicle fill rate for specific supply lanes

The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

---

<table>
<thead>
<tr>
<th>Scope(s) or Scope 3 category(ies) where emissions savings occur</th>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 3 category 4: Upstream transportation &amp; distribution</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
29000

**Investment required (unit currency – as specified in C0.4)**
0

**Payback period**
<1 year

**Estimated lifetime of the initiative**
Ongoing

**Comment**
Direct Plant Shipment

The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

---

<table>
<thead>
<tr>
<th>Scope(s) or Scope 3 category(ies) where emissions savings occur</th>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 3 category 4: Upstream transportation &amp; distribution</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Voluntary/Mandatory**
Voluntary

**Annual monetary savings (unit currency – as specified in C0.4)**
917

**Investment required (unit currency – as specified in C0.4)**
0

**Payback period**
<1 year

**Estimated lifetime of the initiative**
Ongoing

**Comment**
Increasing vehicle fill rate in one region

---
Estimated annual CO2e savings (metric tonnes CO2e)  
581

Scope(s) or Scope 3 category(ies) where emissions savings occur  
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory  
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)  
58100

Investment required (unit currency – as specified in C0.4)  
0

Payback period  
<1 year

Estimated lifetime of the initiative  
Ongoing

Comment  
Localization of production to reduce distance between production and customer  
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

<table>
<thead>
<tr>
<th>Initiative category &amp; Initiative type</th>
<th>Transportation</th>
<th>Company fleet vehicle efficiency</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)  
23

Scope(s) or Scope 3 category(ies) where emissions savings occur  
Scope 3 category 4: Upstream transportation & distribution

Voluntary/Mandatory  
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)  
2300

Investment required (unit currency – as specified in C0.4)  
0

Payback period  
<1 year

Estimated lifetime of the initiative  
Ongoing

Comment  
Increasing resilience of complete supply chain to prevent returns and cross DC shipment  
The calculated amount of saving is based on a future estimated cost of 100$ per ton of carbon linked to penalties / taxes. This is a company internal estimate.

<table>
<thead>
<tr>
<th>Initiative category &amp; Initiative type</th>
<th>Low-carbon energy consumption</th>
<th>Low-carbon electricity mix</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)  
184846

Scope(s) or Scope 3 category(ies) where emissions savings occur  
Scope 2 (market-based)

Voluntary/Mandatory  
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)  
0

Investment required (unit currency – as specified in C0.4)  
0

Payback period  
No payback

Estimated lifetime of the initiative  
6-10 years

Comment  
For FY20/21, P&G executed multiple contracts to bring our total global purchased renewable electricity to 99%. For the incremental Renewable Electricity, P&G contracted with 4 suppliers to secure unbundled Renewable Energy Certificates. P&G is continuing to explore renewable electricity contracts in all countries where we have operations. Our goal is to sign long term contracts to meet the need wherever the regulatory market allows, and the finances meet our criteria. Where long term contracts are not available, P&G will secure renewable electricity through unbundled REC or supply contracts that meet both the need for electricity and renewables.
Energy efficiency in production processes

<table>
<thead>
<tr>
<th>Process optimization</th>
</tr>
</thead>
</table>

Estimated annual CO2e savings (metric tonnes CO2e)
128055

Scope(s) or Scope 3 category(ies) where emissions savings occur
Scope 1
Scope 2 (location-based)
Scope 2 (market-based)

Voluntary/Mandatory
Voluntary

Annual monetary savings (unit currency – as specified in C0.4)
15000000

Investment required (unit currency – as specified in C0.4)
2000000

Payback period
1-3 years

Estimated lifetime of the initiative
6-10 years

Comment
Series of projects executed in our US paper making plants to upgrade our co-generation units and increase energy efficiency. We are now producing more heat with the same amount of fuel. This also includes other energy efficiency projects across over 100 manufacturing facilities including lighting, VFDs, data analytics, HVAC upgrades and utilities upgrades. Most projects achieve a 3 year simple payback.

C4.3c

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

<table>
<thead>
<tr>
<th>Method</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internal finance mechanisms</td>
<td>Leadership has demonstrated commitment to funding all savings projects that improve how energy is consumed at a facility. The company offers funding pots for innovation - technical and digital. Any GHG project can apply for these funds for the upcoming fiscal year. During the fiscal year extremely attractive projects can still be added to the funding pots.</td>
</tr>
<tr>
<td>Internal incentives/recognition programs</td>
<td>The company utilizes &quot;Power of You&quot; awards to provide financial rewards and internal recognition to employees that take action to reduce the amount of energy that is consumed by the company. The Scope 3 team for transportation launched a competition between the different environmentally friendly projects driving greenhouse gas reduction and selected 2 winners with the highest impact. FY2021 was the first year to award the &quot;It’s our home award&quot; globally in P&amp;G. This award allows to recognize individuals for their unique contributions to drive Net Zero and ambition 2030 and reduce our company’s footprint.</td>
</tr>
<tr>
<td>Lower return on investment (ROI) specification</td>
<td>While capital projects need to pay out over 3 years, sustainability projects are still valid if paying out over 5 years. For specific technologies the duration of pay out may be lifted to 10 years.</td>
</tr>
<tr>
<td>Dedicated budget for other emissions reduction activities</td>
<td>In 2020 the top leadership (business presidents) agreed to make 4 of our existing P&amp;G sites to GHG / water pilot sites. Objective of these pilot sites was to develop GHG (and water) technologies to go to zero GHG that can be reapplied across P&amp;G. This included agreement to staff dedicated resources.</td>
</tr>
<tr>
<td>Employee engagement</td>
<td>Once a year we have an Earth week in P&amp;G. This week will offer trainings on sustainability to our employees, offer activities to join in to protect the environment and allow employees to share their own work on sustainability. This year’s week was in April 2021. P&amp;G often offers plants (e.g. young trees in a pot, ...) as a prize for a competition or as a goodie during company events. This decreases CO2 as plants act as a natural carbon capture facility.</td>
</tr>
</tbody>
</table>

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products?
Yes
(C4.5a) Provide details of your products and/or services that you classify as low-carbon products.

**Level of aggregation**
Group of products or services

**Taxonomy used to classify product(s) or service(s) as low-carbon**
Other, please specify (In house methodology that relies upon consumer habits and practices data, Lifecycle inventory data, shipment volumes, and product performance measurements)

**Type of product(s) or service(s)**
Other, please specify (A product that reduces the energy consumption that the product needs to function after the consumer bought it.)

**Description of product(s) or service(s)**
Laundry detergent products that enable the consumer to achieve brilliant results at low temperatures and/or laundry detergent products that are specifically designed to work with the new generation of sustainable high-efficiency (HE) washing machines with low-energy cycles.

**Have you estimated the avoided emissions of this low-carbon product(s) or service(s)**
Yes

**Methodology used to calculate avoided emissions**
Other, please specify (In house methodology that relies upon consumer habits and practices data, Lifecycle inventory data, shipment volumes, and product performance measurements)

**Life cycle stage(s) covered for the low-carbon product(s) or service(s)**
Use stage

**Functional unit used**
washing temperature as an identifier for the energy used to heat the water

**Reference product/service or baseline scenario used**
In house methodology combining consumer habits, practices data, Lifecycle inventory data, shipment volumes, product performance measurements

P&G estimates that since 2015, the avoided emissions from US consumers increasing their use of low-energy laundry cycles have been ~15 million metric tons of carbon dioxide.

The 2020 goal to have 70% of machine loads be low energy cycle loads has been achieved by educating consumers over the last 10 years on the benefits of low-energy wash cycles.

**Estimated avoided emissions (metric tons CO2e per functional unit) compared to reference product/service or baseline scenario**
15000000

**Explain your calculation of avoided emissions, including any assumptions**
P&G uses lifecycle assessment to better understand the footprint of our products across all phases of their lifecycle (raw materials, manufacturing, transportation, consumer use, and end of life).

P&G estimates that since 2015, the avoided emissions from US consumers increasing their use of low-energy laundry cycles have been ~15 million metric tons of carbon dioxide. The total GHG emissions from all P&G manufacturing facilities around the world in FY2021 was about 2.4 million tons per year so this is equivalent to eliminating all GHG emissions from our global manufacturing ~6 times over. There were a number of factors that contributed to this reduction, including increases in cold water washing, increased use of HE machines, as well as development of “cleaner” electricity grids in North America and Europe that emit less CO2. Our efforts are helping change consumer behavior and reducing GHG emissions. Data on % revenue from low carbon products is not available so “0” was entered as a placeholder value to indicate no data available. However, laundry detergents are a large contributor to overall Fabric & Home Care Sales. We do not have a direct correlation between revenue and low carbon product - mainly because we have sought to embed cold water washing performance across our laundry portfolio.

Revenue generated from low-carbon product(s) or service(s) as % of total revenue in the reporting year
0

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C5. Emissions methodology

C5.1

(C5.1) Is this your first year of reporting emissions data to CDP?
No
C5.1a Has your organization undergone any structural changes in the reporting year, or are any previous structural changes being accounted for in this disclosure of emissions data?

Row 1

Has there been a structural change?
No

Name of organization(s) acquired, divested from, or merged with
<Not Applicable>

Details of structural change(s), including completion dates
<Not Applicable>

C5.1b

(C5.1b) Has your emissions accounting methodology, boundary, and/or reporting year definition changed in the reporting year?

<table>
<thead>
<tr>
<th>Change(s) in methodology, boundary, and/or reporting year definition?</th>
<th>Details of methodology, boundary, and/or reporting year definition change(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C5.2

(C5.2) Provide your base year and base year emissions.

Scope 1

Base year start
July 1 2009

Base year end
June 30 2010

Base year emissions (metric tons CO2e)
2213408

Comment

Scope 2 (location-based)

Base year start
July 1 2009

Base year end
June 30 2010

Base year emissions (metric tons CO2e)
3088203

Comment

Scope 2 (market-based)

Base year start
July 1 2009

Base year end
June 30 2010

Base year emissions (metric tons CO2e)
3210213

Comment

Scope 3 category 1: Purchased goods and services

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
17637000

Comment
Source: Citizenship report 2020
Scope 3 category 2: Capital goods

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
246508

Comment
Source: Citizenship report 2020

Scope 3 category 3: Fuel-and-energy-related activities (not included in Scope 1 or 2)

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
495398

Comment
Source: Citizenship report 2020

Scope 3 category 4: Upstream transportation and distribution

Base year start
July 1 2020

Base year end
June 30 2021

Base year emissions (metric tons CO2e)
3900000

Comment
Please note these are FY 20/21 estimates.

Scope 3 category 5: Waste generated in operations

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
9035

Comment
Source: Citizenship report 2020

Scope 3 category 6: Business travel

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
124872

Comment
Source: Citizenship report 2020 based on data from our travel agency
Travel booked outside of our travel agency is excluded.

Scope 3 category 7: Employee commuting

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
117000

Comment
Source: Citizenship report 2020
Scope 3 category 8: Upstream leased assets

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Not material (less than 1% of total Scope 3)

Scope 3 category 9: Downstream transportation and distribution

Base year start
July 1 2020

Base year end
June 30 2021

Base year emissions (metric tons CO2e)
1000000

Comment
Please note this is FY 20/21 estimate based on LCA data.

Scope 3 category 10: Processing of sold products

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Not material (less than 1% of total emissions)

Scope 3 category 11: Use of sold products

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
208932000

Comment
Source: Citizenship report 2020

Scope 3 category 12: End of life treatment of sold products

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
14041000

Comment
Source: Citizenship report 2020

Scope 3 category 13: Downstream leased assets

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Not material (These emissions are below 1% of total emissions.)
Scope 3 category 14: Franchises

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Not material. These emissions are below 1% of total emissions.

Scope 3 category 15: Investments

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Not material. These emissions are below 1% of total emissions.

Scope 3: Other (upstream)

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Nothing measured apart from measures stated above

Scope 3: Other (downstream)

Base year start
January 1 2020

Base year end
December 31 2020

Base year emissions (metric tons CO2e)
0

Comment
Nothing measured apart from measures stated above

C5.3

(C5.3) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

C6. Emissions data

C6.1

(C6.1) What were your organization’s gross global Scope 1 emissions in metric tons CO2e?

Reporting year

Gross global Scope 1 emissions (metric tons CO2e)
2241542

Start date
<Not Applicable>

End date
<Not Applicable>

Comment
C6.2

(C6.2) Describe your organization’s approach to reporting Scope 2 emissions.

**Row 1**

**Scope 2, location-based**
We are reporting a Scope 2, location-based figure

**Scope 2, market-based**
We are reporting a Scope 2, market-based figure

Comment

C6.3

(C6.3) What were your organization’s gross global Scope 2 emissions in metric tons CO2e?

**Reporting year**

**Scope 2, location-based**
2436076

**Scope 2, market-based (if applicable)**
156117

**Start date**
<Not Applicable>

**End date**
<Not Applicable>

Comment

C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

Yes

C6.4a
Provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure.

Emissions from non-manufacturing distribution centers that are within P&G’s operational control and have a total square footage less than 1,000,000 square feet.

Emissions are not relevant.

Emissions are not relevant.

Emissions are not relevant.

The company estimated emissions from these sources and found that they were 0.5% of total emissions, below 1% de minimis threshold.

1

P&G estimated the energy consumption and GHG emissions of all distribution centers less than 1 million square feet using average GHG intensity based on square footage. It was determined that total emissions from all distribution centers within P&G operational control but excluded from footprint due to their size account for 0.5% of all company emissions. The CDP reporting system limits data entry options, so we were not able to enter 0.5%, only "0" or "1" - as a result we entered the figure of "1".

Fugitive emissions from refrigeration and heating, ventilation and air conditioning (HVAC) systems.

Emissions are not relevant.

No emissions from this source.

No emissions from this source.

The company estimated emissions from these sources and found that they were 0.1% of total emissions, below 1% de minimis threshold.

1

Greenhouse gas emissions result from the refrigerant leakage, a.k.a., fugitive emissions. Refrigerant usage is estimated for each facility based on the type of HVAC or refrigeration unit installed, a manufacturer’s estimate of the refrigerant charge, and 2006 GHG Protocol Screening Method for HFC and PFC Emissions from Refrigeration/AC Equipment: Emission Factor Based Approach. These emissions account for 0.1% of all company emissions. The CDP reporting system limits data entry options, so we were not able to enter 0.1%, only "0" or "1" - as a result we entered the figure of "1".

Emissions from fire suppression equipment.

Emissions are not relevant.

No emissions from this source.

No emissions from this source.

The company estimated emissions from these sources and found that they were 0.2% of total emissions, below 1% de minimis threshold.

1

P&G uses fire suppression in manufacturing plant computer rooms and limited process applications (paper log saws). The Global fire protection owner estimated the number of units installed globally. Leakage rates from the EPA were used to estimate total CO2e emissions. It was determined that fugitive emissions from fire suppression account for 0.2% of total GHG emissions and considered de minimis. The CDP reporting system limits data entry options, so we were not able to enter 0.2%, only "0" or "1" - as a result we entered the figure of "1".

Account for your organization’s gross global Scope 3 emissions, disclosing and explaining any exclusions.
Purchased goods and services

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
16760000

Emissions calculation methodology
Other, please specify (Data was derived from LCA estimates.)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
Data was derived from LCA estimates.

Capital goods

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
246000

Emissions calculation methodology
Other, please specify (Fiscal year 16/17 estimate using environmentally extended input-output (EEIO) models. The factors were sourced from US environmentally extended input-output (EEIO) data as incorporated in the SimaPro databases and were adjusted for inflation.)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
Based on estimates.

Fuel-and-energy-related activities (not included in Scope 1 or 2)

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
495000

Emissions calculation methodology
Other, please specify (Environmentally extended input-output (EEIO) models.)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
Based on input output model.

Upstream transportation and distribution

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
3900000

Emissions calculation methodology
Other, please specify (LCA - Calculated as part of our energy/GHG footprinting study)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
In the citizenship report from 2021 P&G decided to split GHG emissions between upstream and downstream to be more consistent with Scope 3 category list per GHG Protocol.

Waste generated in operations

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
We run a zero waste to landfill program with strong focus to eliminate waste since many years.

If you look at results from 2020 (base year in 5.2), emissions are very low compared to other scope 3 items. These emissions account for less than 1% of our total emissions.
Business travel

Emission status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
11492

Emissions calculation methodology
Other, please specify (The business travel estimate includes commercial airline travel by employees that was managed by our primary outside travel agencies. Travel arranged by other agencies was not covered in the calculation)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Please explain
The business travel estimates includes commercial airline travel by employees that was managed by our primary outside travel agencies. Travel arranged by other agencies was not covered in the calculation.

Employee commuting

Emission status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
Because of Covid Situation significant portion of employees worked from home during reporting period.

Upstream leased assets

Emission status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
The company has minimal upstream leased assets.

Downstream transportation and distribution

Emission status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
1000000

Emissions calculation methodology
Other, please specify (LCA)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
LCA - Calculated as part of our energy/GHG footprinting study

Processing of sold products

Emission status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
The company sells consumer goods. All scope 3 of sold products is in use and end of life.
Use of sold products

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
164,000,000

Emissions calculation methodology
Other, please specify (Estimates derived from LCA)

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
Derived from LCA estimates

End of life treatment of sold products

Evaluation status
Relevant, calculated

Emissions in reporting year (metric tons CO2e)
93,820,000

Emissions calculation methodology
Average data method

Percentage of emissions calculated using data obtained from suppliers or value chain partners
0

Please explain
Estimate of end of life emissions

Downstream leased assets

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
Company has minimal downstream leased assets

Franchises

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
Company has minimal franchising

Investments

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
Company has limited investments outside core business and any carbon emissions associated are de minimus.
Other (upstream)

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
No other relevant upstream sources

Other (downstream)

Evaluation status
Not relevant, explanation provided

Emissions in reporting year (metric tons CO2e)
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Please explain
No other relevant downstream sources.

C6.7

(C6.7) Are carbon dioxide emissions from biogenic carbon relevant to your organization?
Yes

C6.7a

(C6.7a) Provide the emissions from biogenic carbon relevant to your organization in metric tons CO2.

<table>
<thead>
<tr>
<th>CO2 emissions from biogenic carbon (metric tons CO2)</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>49609</td>
<td>These emissions are from using waste paper fines for energy: Biomass - Paper Fines and Biomass - Wood and Wood Wastes</td>
</tr>
</tbody>
</table>

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure
31.5

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)
2397659

Metric denominator
unit total revenue

Metric denominator: Unit total
76118000000

Scope 2 figure used
Location-based

% change from previous year
15

Direction of change
Decreased

Reason for change
P&G increase further renewable energy in current reporting year. Transitioning to these lower carbon sources of energy resulted in a decrease in emissions. Additionally, we executed energy efficiency projects that further reduced our emissions.
C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?

Yes

C7.1a

(C7.1a) Break down your total gross global Scope 1 emissions by greenhouse gas type and provide the source of each used greenhouse warming potential (GWP).

<table>
<thead>
<tr>
<th>Greenhouse gas</th>
<th>Scope 1 emissions (metric tons of CO2e)</th>
<th>GWP Reference</th>
</tr>
</thead>
<tbody>
<tr>
<td>CO2</td>
<td>2238542</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
<tr>
<td>CH4</td>
<td>1303</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
<tr>
<td>N2O</td>
<td>1697</td>
<td>IPCC Fifth Assessment Report (AR5 – 100 year)</td>
</tr>
</tbody>
</table>

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 1 emissions (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Belgium</td>
<td>5885</td>
</tr>
<tr>
<td>Brazil</td>
<td>3818</td>
</tr>
<tr>
<td>Canada</td>
<td>19743</td>
</tr>
<tr>
<td>Chile</td>
<td>21</td>
</tr>
<tr>
<td>China</td>
<td>14511</td>
</tr>
<tr>
<td>Colombia</td>
<td>7098</td>
</tr>
<tr>
<td>Czechia</td>
<td>12905</td>
</tr>
<tr>
<td>Egypt</td>
<td>7454</td>
</tr>
<tr>
<td>France</td>
<td>18137</td>
</tr>
<tr>
<td>Germany</td>
<td>31982</td>
</tr>
<tr>
<td>Hungary</td>
<td>9552</td>
</tr>
<tr>
<td>India</td>
<td>6763</td>
</tr>
<tr>
<td>Indonesia</td>
<td>2169</td>
</tr>
<tr>
<td>Ireland</td>
<td>489</td>
</tr>
<tr>
<td>Italy</td>
<td>9810</td>
</tr>
<tr>
<td>Japan</td>
<td>10326</td>
</tr>
<tr>
<td>Malaysia</td>
<td>42407</td>
</tr>
<tr>
<td>Mexico</td>
<td>44970</td>
</tr>
<tr>
<td>Morocco</td>
<td>5622</td>
</tr>
<tr>
<td>Nigeria</td>
<td>2256</td>
</tr>
<tr>
<td>Pakistan</td>
<td>8120</td>
</tr>
<tr>
<td>Peru</td>
<td>302</td>
</tr>
<tr>
<td>Philippines</td>
<td>2523</td>
</tr>
<tr>
<td>Poland</td>
<td>1880</td>
</tr>
<tr>
<td>Romania</td>
<td>2131</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>31196</td>
</tr>
<tr>
<td>Saudi Arabia</td>
<td>18124</td>
</tr>
<tr>
<td>Singapore</td>
<td>185</td>
</tr>
<tr>
<td>Spain</td>
<td>108</td>
</tr>
<tr>
<td>Thailand</td>
<td>6621</td>
</tr>
<tr>
<td>Turkey</td>
<td>10923</td>
</tr>
<tr>
<td>Ukraine</td>
<td>4428</td>
</tr>
<tr>
<td>United Kingdom of Great Britain and Northern Ireland</td>
<td>17344</td>
</tr>
<tr>
<td>United States of America</td>
<td>1871278</td>
</tr>
<tr>
<td>Viet Nam</td>
<td>1613</td>
</tr>
<tr>
<td>Argentina</td>
<td>993</td>
</tr>
<tr>
<td>Switzerland</td>
<td>209</td>
</tr>
<tr>
<td>Austria</td>
<td>2068</td>
</tr>
</tbody>
</table>
(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.
By business division

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 1 emissions (metric ton CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baby &amp; Feminine Care</td>
<td>195819</td>
</tr>
<tr>
<td>Beauty</td>
<td>85683</td>
</tr>
<tr>
<td>Chemicals</td>
<td>63415</td>
</tr>
<tr>
<td>Fabric Care &amp; Home Care</td>
<td>248373</td>
</tr>
<tr>
<td>Family Care</td>
<td>1468838</td>
</tr>
<tr>
<td>Grooming</td>
<td>66311</td>
</tr>
<tr>
<td>Health Care</td>
<td>52105</td>
</tr>
<tr>
<td>Offices and Innovation Centers</td>
<td>53999</td>
</tr>
<tr>
<td>Physical Distribution</td>
<td>6998</td>
</tr>
</tbody>
</table>

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Argentina</td>
<td>7161</td>
<td>0</td>
</tr>
<tr>
<td>Belgium</td>
<td>7848</td>
<td>0</td>
</tr>
<tr>
<td>Brazil</td>
<td>15024</td>
<td>0</td>
</tr>
<tr>
<td>Canada</td>
<td>17405</td>
<td>0</td>
</tr>
<tr>
<td>China</td>
<td>2096</td>
<td>0</td>
</tr>
<tr>
<td>China</td>
<td>118440</td>
<td>10767</td>
</tr>
<tr>
<td>Colombia</td>
<td>1554</td>
<td>0</td>
</tr>
<tr>
<td>Czechia</td>
<td>12751</td>
<td>0</td>
</tr>
<tr>
<td>Egypt</td>
<td>29271</td>
<td>0</td>
</tr>
<tr>
<td>Germany</td>
<td>99301</td>
<td>2126</td>
</tr>
<tr>
<td>Hungary</td>
<td>20295</td>
<td>0</td>
</tr>
<tr>
<td>India</td>
<td>117270</td>
<td>0</td>
</tr>
<tr>
<td>Indonesia</td>
<td>12442</td>
<td>0</td>
</tr>
<tr>
<td>Ireland</td>
<td>8730</td>
<td>0</td>
</tr>
<tr>
<td>Italy</td>
<td>8129</td>
<td>0</td>
</tr>
<tr>
<td>Japan</td>
<td>49678</td>
<td>42120</td>
</tr>
<tr>
<td>Malaysia</td>
<td>20595</td>
<td>0</td>
</tr>
<tr>
<td>Mexico</td>
<td>90141</td>
<td>0</td>
</tr>
<tr>
<td>Morocco</td>
<td>3556</td>
<td>0</td>
</tr>
<tr>
<td>Nigeria</td>
<td>584</td>
<td>0</td>
</tr>
<tr>
<td>Pakistan</td>
<td>5935</td>
<td>0</td>
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<tr>
<td>Peru</td>
<td>326</td>
<td>0</td>
</tr>
<tr>
<td>Philippines</td>
<td>32461</td>
<td>0</td>
</tr>
<tr>
<td>Poland</td>
<td>93112</td>
<td>4009</td>
</tr>
<tr>
<td>Romania</td>
<td>3668</td>
<td>0</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>39834</td>
<td>723</td>
</tr>
<tr>
<td>Saudi Arabia</td>
<td>54841</td>
<td>0</td>
</tr>
<tr>
<td>Singapore</td>
<td>14660</td>
<td>14834</td>
</tr>
<tr>
<td>South Africa</td>
<td>10467</td>
<td>0</td>
</tr>
<tr>
<td>Thailand</td>
<td>12300</td>
<td>0</td>
</tr>
<tr>
<td>Turkey</td>
<td>15260</td>
<td>0</td>
</tr>
<tr>
<td>Ukraine</td>
<td>7885</td>
<td>236</td>
</tr>
<tr>
<td>United Kingdom of Great Britain and Northern Ireland</td>
<td>25853</td>
<td>0</td>
</tr>
<tr>
<td>United States of America</td>
<td>1449572</td>
<td>81213</td>
</tr>
<tr>
<td>Viet Nam</td>
<td>13810</td>
<td>0</td>
</tr>
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<td>Spain</td>
<td>7646</td>
<td>0</td>
</tr>
<tr>
<td>Switzerland</td>
<td>80</td>
<td>0</td>
</tr>
<tr>
<td>Austria</td>
<td>1285</td>
<td>0</td>
</tr>
</tbody>
</table>

(C7.6)
(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.
By business division

(C7.6a) Break down your total gross global Scope 2 emissions by business division.

<table>
<thead>
<tr>
<th>Business division</th>
<th>Scope 2, location-based (metric tons CO2e)</th>
<th>Scope 2, market-based (metric tons CO2e)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baby Care &amp; Feminine Care</td>
<td>637187</td>
<td>29616</td>
</tr>
<tr>
<td>Beauty</td>
<td>271506</td>
<td>10402</td>
</tr>
<tr>
<td>Chemicals</td>
<td>110239</td>
<td>63763</td>
</tr>
<tr>
<td>Fabric Care &amp; Home Care</td>
<td>417358</td>
<td>20089</td>
</tr>
<tr>
<td>Family Care</td>
<td>573689</td>
<td>63</td>
</tr>
<tr>
<td>Grooming</td>
<td>149034</td>
<td>2056</td>
</tr>
<tr>
<td>Health Care</td>
<td>123877</td>
<td>0</td>
</tr>
<tr>
<td>Offices and Innovation Centers</td>
<td>127203</td>
<td>36128</td>
</tr>
<tr>
<td>Physical Distribution</td>
<td>25984</td>
<td>0</td>
</tr>
</tbody>
</table>

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?
Decreased

(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

<table>
<thead>
<tr>
<th>Change in emissions (metric tons CO2e)</th>
<th>Direction of change</th>
<th>Emissions value (percentage)</th>
<th>Please explain calculation</th>
</tr>
</thead>
</table>
| Change in renewable energy consumption | 132050              | Decreased 5                 | P&G further increased its purchases of renewable electricity this reporting year versus previous reporting years. This resulted in an increase of the emissions coming from renewable energy. (Change in S1 and S2 / previous year S1 and S2 emissions) x 100
2317822-2185771=132050 Increase of Emissions from Renewable from FY19/20 to FY20/21. This divided by previous year (2,624,374 total Emission S1 & S2 of FY19/20) ends in 5% reduction through utilization of more renewable energy sources. |
| Other emissions reduction activities    | 172738              | Decreased 7                 | P&G saw an improvement in energy efficiency which resulted in a decrease in emissions All changes in emissions not due to renewable energy or changes in volume where due to change in efficiency. This was calculated as last years S1/S2M minus decrease due to renewable plus increase due to change in output minus actual S1/S2M. Change in emissions divided by S1/S2M equals percentage:
2624374-280692=226715-2397659=172738
172738/2397659=
| Divestment                            | 0                   | No change                   | No Sites under Operation control divested |
| Acquisitions                          | 0                   | No change                   | No new acquisition |
| Mergers                               | 0                   | No change                   | No Merger |
| Change in output                      | 9092                | Decreased 0.4               | P&G decrease volume this year by 57 tons. This resulted in a slightly decrease in emissions. This year emissions divided by this year production equals business as usual. Business as usual minus actual emissions equals increase in emissions. Increase / divided by total S1/Market S2 equals percentage:
2397659/15032*15089=2406751
2406751/2397659=9092
9092/2397659=0.4% |
| Change in methodology                 | 0                   | No change                   | |
| Change in boundary                    | 3787                | Decreased 0.1               | Close Operation in two sites decreased their impact, to the overall footprint. The impact is minor through that production is reduce normally in steps.
Calculation:
Change: Last Year mttons CO2-e minus this year emmission contribution of both sites (2359.743)+(3167.986)=3787
Then standard: (|Change in S1 and 2 from reason in column 1|/previous year S1 and 2 emissions)|/100:
3787/2624374 mttons CO2e of FY19/20 x 100 =0.15% |
| Change in physical operating conditions | 0                   | No change                   | |
| Unidentified                          | -Not Applicable     |                             | |
| Other                                  | -Not Applicable     |                             | |
C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Market-based

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?

More than 0% but less than or equal to 5%

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Indicate whether your organization undertook this energy-related activity in the reporting year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>Yes</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>Yes</td>
</tr>
</tbody>
</table>

C8.2a

(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.

<table>
<thead>
<tr>
<th>Energy Consumption</th>
<th>Heating value</th>
<th>MWh from renewable sources</th>
<th>MWh from non-renewable sources</th>
<th>Total (renewable and non-renewable) MWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>LHV (lower heating value)</td>
<td>155000</td>
<td>12236996</td>
<td>12391996</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>&lt;Not Applicable&gt;</td>
<td>4781361</td>
<td>98385</td>
<td>4879746</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>&lt;Not Applicable&gt;</td>
<td>12453</td>
<td>12269</td>
<td>24722</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>&lt;Not Applicable&gt;</td>
<td>487338</td>
<td>427770</td>
<td>915108</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>&lt;Not Applicable&gt;</td>
<td>0</td>
<td>23115</td>
<td>23115</td>
</tr>
<tr>
<td>Consumption of self-generated non-fuel renewable energy</td>
<td>&lt;Not Applicable&gt;</td>
<td>956</td>
<td>&lt;Not Applicable&gt;</td>
<td>956</td>
</tr>
<tr>
<td>Total energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td>5437108</td>
<td>12798535</td>
<td>18235643</td>
</tr>
</tbody>
</table>

C8.2b

(C8.2b) Select the applications of your organization’s consumption of fuel.

<table>
<thead>
<tr>
<th>Application</th>
<th>Indicate whether your organization undertakes this fuel application</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel for the generation of electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of heat</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of steam</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of fuel for the generation of cooling</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of fuel for co-generation or tri-generation</td>
<td>Yes</td>
</tr>
</tbody>
</table>

C8.2c

(C8.2c) State how much fuel in MWh your organization has consumed (excluding feedstocks) by fuel type.
<table>
<thead>
<tr>
<th>Source</th>
<th>Heating value</th>
<th>Total fuel MWh consumed by the organization</th>
<th>MWh fuel consumed for self-generation of electricity</th>
<th>MWh fuel consumed for self-generation of heat</th>
<th>MWh fuel consumed for self-generation of steam</th>
<th>MWh fuel consumed for self-generation of cooling</th>
<th>MWh fuel consumed for self-cogeneration or self-trigeneration</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sustainable biomass</td>
<td>LHV</td>
<td>140922</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>&lt;Not Applicable&gt;</td>
<td>0</td>
<td>Biomass - Paper Fines</td>
</tr>
<tr>
<td>Other biomass</td>
<td>LHV</td>
<td>14078</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>&lt;Not Applicable&gt;</td>
<td>0</td>
<td>Biomass - Wood and Wood Wastes</td>
</tr>
<tr>
<td>Other renewable fuels (e.g. renewable hydrogen)</td>
<td>LHV</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>&lt;Not Applicable&gt;</td>
<td>0</td>
<td>Hydrogen</td>
</tr>
</tbody>
</table>
Coal
Heating value
LHV
Total fuel MWh consumed by the organization
0
MWh fuel consumed for self-generation of electricity
0
MWh fuel consumed for self-generation of heat
0
MWh fuel consumed for self-generation of steam
0
MWh fuel consumed for self-generation of cooling
<Not Applicable>
MWh fuel consumed for self- cogeneration or self-trigeneration
0
Comment
No coal

Oil
Heating value
LHV
Total fuel MWh consumed by the organization
130873
MWh fuel consumed for self-generation of electricity
0
MWh fuel consumed for self-generation of heat
0
MWh fuel consumed for self-generation of steam
0
MWh fuel consumed for self-generation of cooling
<Not Applicable>
MWh fuel consumed for self- cogeneration or self-trigeneration
0
Comment
Diesel, plus number 4 and number 6 fuel oils

Gas
Heating value
LHV
Total fuel MWh consumed by the organization
12091022
MWh fuel consumed for self-generation of electricity
0
MWh fuel consumed for self-generation of heat
0
MWh fuel consumed for self-generation of steam
0
MWh fuel consumed for self-generation of cooling
<Not Applicable>
MWh fuel consumed for self- cogeneration or self-trigeneration
0
Comment
12066164 Natural Gas
3987 Gasoline (Petrol)-Mobile
20870 Liquefied Petroleum Gas (LPG)
Other non-renewable fuels (e.g. non-renewable hydrogen)

Heating value
LHV

Total fuel MWh consumed by the organization
15102

MWh fuel consumed for self-generation of electricity
0

MWh fuel consumed for self-generation of heat
0

MWh fuel consumed for self-generation of steam
0

MWh fuel consumed for self-generation of cooling
<Not Applicable>

MWh fuel consumed for self-generation or self-trigeneration
0

Comment
5570 Hydrogen
9532 Jet fuel/Kerosene

Total fuel

Heating value
LHV

Total fuel MWh consumed by the organization
12391997

MWh fuel consumed for self-generation of electricity
0

MWh fuel consumed for self-generation of heat
0

MWh fuel consumed for self-generation of steam
0

MWh fuel consumed for self-generation of cooling
<Not Applicable>

MWh fuel consumed for self-generation or self-trigeneration
0

Comment
Total fuel

C8.2d

(C8.2d) Provide details on the electricity, heat, steam, and cooling your organization has generated and consumed in the reporting year.

<table>
<thead>
<tr>
<th></th>
<th>Total Gross generation (MWh)</th>
<th>Generation that is consumed by the organization (MWh)</th>
<th>Gross generation from renewable sources (MWh)</th>
<th>Generation from renewable sources that is consumed by the organization (MWh)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Electricity</td>
<td>1614265</td>
<td>1177848</td>
<td>662</td>
<td>662</td>
</tr>
<tr>
<td>Heat</td>
<td>2618260</td>
<td>2618533</td>
<td>262</td>
<td>262</td>
</tr>
<tr>
<td>Steam</td>
<td>4016210</td>
<td>4016357</td>
<td>147</td>
<td>147</td>
</tr>
<tr>
<td>Cooling</td>
<td>600881</td>
<td>600881</td>
<td>560376</td>
<td>560376</td>
</tr>
</tbody>
</table>

C8.2g

(C8.2g) Provide a breakdown of your non-fuel energy consumption by country.

Country/area
Argentina

Consumption of electricity (MWh)
22241

Consumption of heat, steam, and cooling (MWh)
0

Total non-fuel energy consumption (MWh) [Auto-calculated]
22241

Is this consumption excluded from your RE100 commitment?
No
Country/area
Austria
Consumption of electricity (MWh)
8625
Consumption of heat, steam, and cooling (MWh)
0
Total non-fuel energy consumption (MWh) [Auto-calculated]
8625
Is this consumption excluded from your RE100 commitment?
No

Country/area
Belgium
Consumption of electricity (MWh)
39029
Consumption of heat, steam, and cooling (MWh)
0
Total non-fuel energy consumption (MWh) [Auto-calculated]
39029
Is this consumption excluded from your RE100 commitment?
No

Country/area
Brazil
Consumption of electricity (MWh)
150580
Consumption of heat, steam, and cooling (MWh)
0
Total non-fuel energy consumption (MWh) [Auto-calculated]
150580
Is this consumption excluded from your RE100 commitment?
No

Country/area
Canada
Consumption of electricity (MWh)
131985
Consumption of heat, steam, and cooling (MWh)
0
Total non-fuel energy consumption (MWh) [Auto-calculated]
131985
Is this consumption excluded from your RE100 commitment?
No

Country/area
Chile
Consumption of electricity (MWh)
5219
Consumption of heat, steam, and cooling (MWh)
0
Total non-fuel energy consumption (MWh) [Auto-calculated]
5219
Is this consumption excluded from your RE100 commitment?
No

Country/area
China
Consumption of electricity (MWh)
174676
Consumption of heat, steam, and cooling (MWh)
60273
Total non-fuel energy consumption (MWh) [Auto-calculated]
234949
Is this consumption excluded from your RE100 commitment?
<table>
<thead>
<tr>
<th>Country/area</th>
<th>Consumption of electricity (MWh)</th>
<th>Consumption of heat, steam, and cooling (MWh)</th>
<th>Total non-fuel energy consumption (MWh) [Auto-calculated]</th>
<th>Is this consumption excluded from your RE100 commitment?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Colombia</td>
<td>9688</td>
<td>0</td>
<td>9688</td>
<td>No</td>
</tr>
<tr>
<td>Czechia</td>
<td>25740</td>
<td>0</td>
<td>25740</td>
<td>No</td>
</tr>
<tr>
<td>Egypt</td>
<td>60267</td>
<td>0</td>
<td>60267</td>
<td>No</td>
</tr>
<tr>
<td>France</td>
<td>84013</td>
<td>0</td>
<td>84013</td>
<td>No</td>
</tr>
<tr>
<td>Germany</td>
<td>242190</td>
<td>9384</td>
<td>251574</td>
<td>No</td>
</tr>
<tr>
<td>Hungary</td>
<td>79961</td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Country/area</td>
<td>Consumption of electricity (MWh)</td>
<td>Consumption of heat, steam, and cooling (MWh)</td>
<td>Total non-fuel energy consumption (MWh) [Auto-calculated]</td>
<td>Is this consumption excluded from your RE100 commitment?</td>
</tr>
<tr>
<td>--------------</td>
<td>---------------------------------</td>
<td>---------------------------------------------</td>
<td>---------------------------------------------------</td>
<td>---------------------------------------------------</td>
</tr>
<tr>
<td>India</td>
<td>156044</td>
<td>0</td>
<td>156044</td>
<td>No</td>
</tr>
<tr>
<td>Indonesia</td>
<td>16252</td>
<td>0</td>
<td>16252</td>
<td>No</td>
</tr>
<tr>
<td>Ireland</td>
<td>26349</td>
<td>0</td>
<td>26349</td>
<td>No</td>
</tr>
<tr>
<td>Italy</td>
<td>26397</td>
<td>0</td>
<td>26397</td>
<td>No</td>
</tr>
<tr>
<td>Japan</td>
<td>97995</td>
<td>2996</td>
<td>100991</td>
<td>No</td>
</tr>
<tr>
<td>Malaysia</td>
<td>31126</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Country/Area</td>
<td>Total Non-fuel Energy Consumption (MWh)</td>
<td>Is this consumption excluded from your RE100 commitment?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>---------------</td>
<td>----------------------------------------</td>
<td>--------------------------------------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Mexico</strong></td>
<td>31126</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Morocco</strong></td>
<td>197579</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Nigeria</strong></td>
<td>1359</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Pakistan</strong></td>
<td>15108</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Peru</strong></td>
<td>1634</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Philippines</strong></td>
<td>0</td>
<td>No</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Country/area</td>
<td>Consumption of electricity (MWh)</td>
<td>Consumption of heat, steam, and cooling (MWh)</td>
<td>Total non-fuel energy consumption (MWh) [Auto-calculated]</td>
<td>Is this consumption excluded from your RE100 commitment?</td>
</tr>
<tr>
<td>----------------</td>
<td>----------------------------------</td>
<td>-----------------------------------------------</td>
<td>----------------------------------------------------------</td>
<td>--------------------------------------------------------</td>
</tr>
<tr>
<td>Poland</td>
<td>125607</td>
<td>17699</td>
<td>143306</td>
<td>No</td>
</tr>
<tr>
<td>Romania</td>
<td>10957</td>
<td>0</td>
<td>10957</td>
<td>No</td>
</tr>
<tr>
<td>Russian Federation</td>
<td>109602</td>
<td>3191</td>
<td>112793</td>
<td>No</td>
</tr>
<tr>
<td>Saudi Arabia</td>
<td>105921</td>
<td>0</td>
<td>105921</td>
<td>No</td>
</tr>
<tr>
<td>Singapore</td>
<td>12712</td>
<td>23115</td>
<td>35827</td>
<td>No</td>
</tr>
<tr>
<td>Country/area</td>
<td>Consumption of electricity (MWh)</td>
<td>Consumption of heat, steam, and cooling (MWh)</td>
<td>Total non-fuel energy consumption (MWh) [Auto-calculated]</td>
<td>Is this consumption excluded from your RE100 commitment?</td>
</tr>
<tr>
<td>-------------</td>
<td>---------------------------------</td>
<td>-----------------------------------------------</td>
<td>--------------------------------------------------------</td>
<td>------------------------------------------------------</td>
</tr>
<tr>
<td>South Africa</td>
<td>11691</td>
<td>0</td>
<td>11691</td>
<td>No</td>
</tr>
<tr>
<td>Spain</td>
<td>29471</td>
<td>0</td>
<td>29471</td>
<td>No</td>
</tr>
<tr>
<td>Switzerland</td>
<td>3070</td>
<td>0</td>
<td>3070</td>
<td>No</td>
</tr>
<tr>
<td>Thailand</td>
<td>25385</td>
<td>0</td>
<td>25385</td>
<td>No</td>
</tr>
<tr>
<td>Turkey</td>
<td>32751</td>
<td>0</td>
<td>32751</td>
<td>No</td>
</tr>
<tr>
<td>Ukraine</td>
<td>19990</td>
<td>1041</td>
<td>21031</td>
<td>No</td>
</tr>
<tr>
<td>Country/area</td>
<td>United Kingdom of Great Britain and Northern Ireland</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>-------------</td>
<td>--------------------------------------------------</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Consumption of electricity (MWh)</strong></td>
<td>112720</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Consumption of heat, steam, and cooling (MWh)</strong></td>
<td>0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total non-fuel energy consumption (MWh) [Auto-calculated]</strong></td>
<td>112720</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Is this consumption excluded from your RE100 commitment?</strong></td>
<td>No</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Country/area</th>
<th>United States of America</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consumption of electricity (MWh)</strong></td>
<td>2594267</td>
</tr>
<tr>
<td><strong>Consumption of heat, steam, and cooling (MWh)</strong></td>
<td>845538</td>
</tr>
<tr>
<td><strong>Total non-fuel energy consumption (MWh) [Auto-calculated]</strong></td>
<td>3439805</td>
</tr>
<tr>
<td><strong>Is this consumption excluded from your RE100 commitment?</strong></td>
<td>No</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Country/area</th>
<th>Viet Nam</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consumption of electricity (MWh)</strong></td>
<td>30377</td>
</tr>
<tr>
<td><strong>Consumption of heat, steam, and cooling (MWh)</strong></td>
<td>0</td>
</tr>
<tr>
<td><strong>Total non-fuel energy consumption (MWh) [Auto-calculated]</strong></td>
<td>30377</td>
</tr>
<tr>
<td><strong>Is this consumption excluded from your RE100 commitment?</strong></td>
<td>No</td>
</tr>
</tbody>
</table>

**C8.2h**

(C8.2h) Provide details of your organization’s renewable electricity purchases in the reporting year by country

<table>
<thead>
<tr>
<th>Country/area of renewable electricity consumption</th>
<th>Argentina</th>
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<tbody>
<tr>
<td><strong>Sourcing method</strong></td>
<td>Unbundled Energy Attribute Certificate (EAC) purchase</td>
</tr>
<tr>
<td><strong>Renewable electricity technology type</strong></td>
<td>Wind</td>
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<tr>
<td><strong>Renewable electricity consumed via selected sourcing method in the reporting year (MWh)</strong></td>
<td>22241</td>
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<tr>
<td><strong>Tracking instrument used</strong></td>
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<td><strong>Total attribute instruments retained for consumption by your organization (MWh)</strong></td>
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<td><strong>Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)</strong></td>
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<td><strong>Vintage of the renewable energy/attribute (i.e. year of generation)</strong></td>
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Renewable electricity technology type

Renewable electricity mix, please specify (Wind, solar and small hydropower)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

8625

Tracking instrument used

GO

Total attribute instruments retained for consumption by your organization (MWh)

8625

Country/area of origin (generation) of the renewable electricity/attribute consumed

Norway

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2021

Brand, label, or certification of the renewable electricity purchase

No brand, label, or certification

Comment

Retired ex-domain in Norway

Country/area of renewable electricity consumption

Belgium

Sourcing method

Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type

Solar

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

39029

Tracking instrument used

GO

Total attribute instruments retained for consumption by your organization (MWh)

39029

Country/area of origin (generation) of the renewable electricity/attribute consumed

Belgium

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2021

Brand, label, or certification of the renewable electricity purchase

No brand, label, or certification

Comment

Country/area of renewable electricity consumption

Brazil

Sourcing method

Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type

Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)

150580

Tracking instrument used

I-REC

Total attribute instruments retained for consumption by your organization (MWh)

150580

Country/area of origin (generation) of the renewable electricity/attribute consumed

Brazil

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

2021

Brand, label, or certification of the renewable electricity purchase

No brand, label, or certification

Comment

Country/area of renewable electricity consumption

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| **Country/area of renewable electricity consumption** | China |

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Comment
Retired ex-domain in Norway

Country/area of renewable electricity consumption
Germany

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
4500

Tracking instrument used
GO

Total attribute instruments retained for consumption by your organization (MWh)
4500

Country/area of origin (generation) of the renewable electricity/attribute consumed
Germany

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
EKOenergy label

Comment

Country/area of renewable electricity consumption
Hungary

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Renewable electricity mix, please specify (Wind, solar and small hydropower)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
79961

Tracking instrument used
GO

Total attribute instruments retained for consumption by your organization (MWh)
79961

Country/area of origin (generation) of the renewable electricity/attribute consumed
Norway

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment
Retired ex-domain in Norway

Country/area of renewable electricity consumption
India

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
155396

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
155396

Country/area of origin (generation) of the renewable electricity/attribute consumed
India

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
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<td>Country/area of renewable electricity consumption</td>
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<tr>
<td>Renewable electricity consumed via selected sourcing method in the reporting year (MWh)</td>
<td>31126</td>
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<td>Tracking instrument used</td>
<td>I-REC</td>
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<td>Total attribute instruments retained for consumption by your organization (MWh)</td>
<td>31126</td>
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</table>
Country/area of origin (generation) of the renewable electricity/attribute consumed
Malaysia

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Mexico

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
139935

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
139935

Country/area of origin (generation) of the renewable electricity/attribute consumed
Mexico

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Mexico

Sourcing method
Direct procurement from an offsite grid-connected generator e.g. Power Purchase Agreement (PPA)

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
57644

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
57644

Country/area of origin (generation) of the renewable electricity/attribute consumed
Morocco

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Morocco

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
5601

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
Country/area of origin (generation) of the renewable electricity/attribute consumed
Morocco

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Nigeria

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Solar

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
1359

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
1359

Country/area of origin (generation) of the renewable electricity/attribute consumed
South Africa

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Pakistan

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
14299

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
14299

Country/area of origin (generation) of the renewable electricity/attribute consumed
China

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Pakistan

Sourcing method
Direct line to an off-site generator owned by a third party with no grid transfers

Renewable electricity technology type
Solar

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
808

Tracking instrument used
No instrument used
Total attribute instruments retained for consumption by your organization (MWh) 808

Country/area of origin (generation) of the renewable electricity/attribute consumed
Pakistan

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation) 2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption Peru

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh) 1634

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh) 1634

Country/area of origin (generation) of the renewable electricity/attribute consumed
Peru

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation) 2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption Philippines

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Geothermal

Renewable electricity consumed via selected sourcing method in the reporting year (MWh) 46227

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh) 46227

Country/area of origin (generation) of the renewable electricity/attribute consumed
Philippines

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation) 2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption Poland

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh) 125607

Tracking instrument used
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<th>Country/area of renewable electricity consumption</th>
<th>Romania</th>
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<tr>
<td>Sourcing method</td>
<td>Unbundled Energy Attribute Certificate (EAC) purchase</td>
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<tr>
<td>Renewable electricity technology type</td>
<td>Renewable electricity mix, please specify (Wind, solar and small hydropower)</td>
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<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<tr>
<td>Brand, label, or certification of the renewable electricity purchase</td>
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<tr>
<td>Comment</td>
<td>Retired ex-domain in Norway</td>
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<table>
<thead>
<tr>
<th>Country/area of renewable electricity consumption</th>
<th>Russian Federation</th>
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<tbody>
<tr>
<td>Sourcing method</td>
<td>Direct procurement from an offsite grid-connected generator e.g. Power Purchase Agreement (PPA)</td>
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<tr>
<td>Renewable electricity technology type</td>
<td>Wind</td>
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<td>Renewable electricity consumed via selected sourcing method in the reporting year (MWh)</td>
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<tr>
<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<tr>
<td>Brand, label, or certification of the renewable electricity purchase</td>
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<tr>
<td>Comment</td>
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<table>
<thead>
<tr>
<th>Country/area of renewable electricity consumption</th>
<th>Saudi Arabia</th>
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<tbody>
<tr>
<td>Sourcing method</td>
<td>Unbundled Energy Attribute Certificate (EAC) purchase</td>
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<tr>
<td>Renewable electricity technology type</td>
<td>Solar</td>
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<tr>
<td>Renewable electricity consumed via selected sourcing method in the reporting year (MWh)</td>
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<td>I-REC</td>
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<td>Total attribute instruments retained for consumption by your organization (MWh)</td>
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<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<td>Brand, label, or certification of the renewable electricity purchase</td>
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<tr>
<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<tr>
<td>Brand, label, or certification of the renewable electricity purchase</td>
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</tr>
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<td>Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)</td>
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<tr>
<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<td>Brand, label, or certification of the renewable electricity purchase</td>
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<td>Country/area of origin (generation) of the renewable electricity/attribute consumed</td>
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<td>Total attribute instruments retained for consumption by your organization (MWh)</td>
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<td>Total attribute instruments retained for consumption by your organization (MWh)</td>
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<tr>
<td>Country/area of origin (generation) of the renewable electricity/attribute consumed</td>
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<td>Vintage of the renewable energy/attribute (i.e. year of generation)</td>
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<tr>
<td>Brand, label, or certification of the renewable electricity purchase</td>
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<tr>
<td>Comment</td>
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Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
3070

Tracking instrument used
GO

Total attribute instruments retained for consumption by your organization (MWh)
3070

Country/area of origin (generation) of the renewable electricity/attribute consumed
Switzerland

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Thailand

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Renewable electricity mix, please specify (Wind and solar)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
25385

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
25385

Country/area of origin (generation) of the renewable electricity/attribute consumed
Thailand

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Turkey

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Small hydropower (<25 MW)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
32751

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
32751

Country/area of origin (generation) of the renewable electricity/attribute consumed
Turkey

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
Ukraine

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type

CDP
Renewable electricity mix, please specify (Wind, solar and small hydropower)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
19990

Tracking instrument used
GO

Total attribute instruments retained for consumption by your organization (MWh)
19990

Country/area of origin (generation) of the renewable electricity/attribute consumed
Norway

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment
Retired ex-domain in Norway

Country/area of renewable electricity consumption
United Kingdom of Great Britain and Northern Ireland

Sourcing method
Direct procurement from an offsite grid-connected generator e.g. Power Purchase Agreement (PPA)

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
112720

Tracking instrument used
No instrument used

Total attribute instruments retained for consumption by your organization (MWh)
112720

Country/area of origin (generation) of the renewable electricity/attribute consumed
United Kingdom of Great Britain and Northern Ireland

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
United States of America

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Renewable electricity mix, please specify (Wind and solar)

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
1948820

Tracking instrument used
US-REC

Total attribute instruments retained for consumption by your organization (MWh)
1948820

Country/area of origin (generation) of the renewable electricity/attribute consumed
United States of America

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
Green-e

Comment

Country/area of renewable electricity consumption
United States of America

Sourcing method
Direct procurement from an offsite grid-connected generator e.g. Power Purchase Agreement (PPA)

Renewable electricity technology type
Wind

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
282386

Tracking instrument used
US-REC

Total attribute instruments retained for consumption by your organization (MWh)
282386

Country/area of origin (generation) of the renewable electricity/attribute consumed
United States of America

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
2021

Brand, label, or certification of the renewable electricity purchase
Green-e

Comment
VPPA Tyler Bluff

Country/area of renewable electricity consumption
United States of America

Sourcing method
Direct line to an off-site generator owned by a third party with no grid transfers

Renewable electricity technology type
Solar

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
1774

Tracking instrument used
No instrument used

Total attribute instruments retained for consumption by your organization (MWh)
1774

Country/area of origin (generation) of the renewable electricity/attribute consumed
United States of America

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

Country/area of renewable electricity consumption
United States of America

Sourcing method
Purchase from an on-site installation owned by a third party

Renewable electricity technology type
Sustainable Biomass

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
361287

Tracking instrument used
US-REC

Total attribute instruments retained for consumption by your organization (MWh)
361287

Country/area of origin (generation) of the renewable electricity/attribute consumed
United States of America

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
2021

Brand, label, or certification of the renewable electricity purchase
Green-e

Comment
Albany Biomass
Country/area of renewable electricity consumption
Viet Nam

Sourcing method
Unbundled Energy Attribute Certificate (EAC) purchase

Renewable electricity technology type
Solar

Renewable electricity consumed via selected sourcing method in the reporting year (MWh)
30377

Tracking instrument used
I-REC

Total attribute instruments retained for consumption by your organization (MWh)
30377

Country/area of origin (generation) of the renewable electricity/attribute consumed
Viet Nam

Commissioning year of the energy generation facility (e.g. date of first commercial operation or repowering)
2021

Vintage of the renewable energy/attribute (i.e. year of generation)
2021

Brand, label, or certification of the renewable electricity purchase
No brand, label, or certification

Comment

C8.2i

(C8.2i) Provide details of your organization’s low-carbon heat, steam, and cooling purchases in the reporting year by country.

Country/area of consumption of low-carbon heat, steam or cooling
China

Sourcing method
Heat/steam/cooling supply agreement

Energy carrier
Heat

Low-carbon technology type
Other, please specify (Geothermal)

Low-carbon heat, steam, or cooling consumed (MWh)
12453

Comment

Country/area of consumption of low-carbon heat, steam or cooling
United States of America

Sourcing method
Heat/steam/cooling supply agreement

Energy carrier
Steam

Low-carbon technology type
Sustainable biomass

Low-carbon heat, steam, or cooling consumed (MWh)
487338

Comment
Sustainable biomass bought by Albany green energy

Country/area of consumption of low-carbon heat, steam or cooling
China

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Steam

Low-carbon technology type
Other, please specify (No low carbon energy)

Low-carbon heat, steam, or cooling consumed (MWh)
47527

Comment

CDP
Germany

Country/area of consumption of low-carbon heat, steam or cooling
Germany

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Steam

Low-carbon technology type
Other, please specify (No low carbon energy)

Low-carbon heat, steam, or cooling consumed (MWh)
9384

Comment

Country/area of consumption of low-carbon heat, steam or cooling
Japan

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Steam

Low-carbon technology type
Other, please specify (No low carbon energy)

Low-carbon heat, steam, or cooling consumed (MWh)
2996

Comment

Country/area of consumption of low-carbon heat, steam or cooling
Poland

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Heat

Low-carbon technology type
Other, please specify (no low carbon energy purchased)

Low-carbon heat, steam, or cooling consumed (MWh)
9078

Comment

Country/area of consumption of low-carbon heat, steam or cooling
Russian Federation

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Heat

Low-carbon technology type
Other, please specify (no low carbon energy)

Low-carbon heat, steam, or cooling consumed (MWh)
3191

Comment

Country/area of consumption of low-carbon heat, steam or cooling
Singapore

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

Energy carrier
Cooling

Low-carbon technology type
Other, please specify (no low carbon energy)

Low-carbon heat, steam, or cooling consumed (MWh)
23115

Comment

Country/area of consumption of low-carbon heat, steam or cooling
Ukraine

Sourcing method
None (no purchases of low-carbon heat, steam, or cooling)

**Energy carrier**
Steam

**Low-carbon technology type**
Other, please specify (no low carbon energy)

**Low-carbon heat, steam, or cooling consumed (MWh)**
1041

**Comment**

Country/area of consumption of low-carbon heat, steam or cooling
United States of America

**Sourcing method**
None (no purchases of low-carbon heat, steam, or cooling)

**Energy carrier**
Steam

**Low-carbon technology type**
Other, please specify (no low carbon energy)

**Low-carbon heat, steam, or cooling consumed (MWh)**
358201

**Comment**

Country/area of consumption of low-carbon heat, steam or cooling
Poland

**Sourcing method**
None (no purchases of low-carbon heat, steam, or cooling)

**Energy carrier**
Steam

**Low-carbon technology type**
Other, please specify (no low carbon energy)

**Low-carbon heat, steam, or cooling consumed (MWh)**
8621

**Comment**

C8.2j
### C8.2j

Provide details of your organization’s renewable electricity generation by country in the reporting year.

<table>
<thead>
<tr>
<th>Country/area of generation</th>
<th>Renewable electricity technology type</th>
<th>Facility capacity (MW)</th>
<th>Total renewable electricity generated by this facility in the reporting year (MWh)</th>
<th>Renewable electricity directly consumed by your organization from this facility in the reporting year for which certificates were not issued (MWh)</th>
<th>Renewable electricity directly consumed by your organization from this facility in the reporting year for which certificates were issued and retired (MWh)</th>
<th>Renewable electricity sold to the grid in the reporting year (MWh)</th>
<th>Certificates issued for the renewable electricity that was sold to the grid (MWh)</th>
<th>Certificates issued and retired for self-consumption for the renewable electricity that was sold to the grid (MWh)</th>
<th>Type of energy attribute certificate</th>
<th>Total self-generation counted towards RE100 target (MWh) [Auto-calculated]</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>China</td>
<td>Solar</td>
<td>476</td>
<td>476</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>&lt;Not Applicable&gt;</td>
<td>476</td>
<td></td>
</tr>
</tbody>
</table>

#### Comment

Country/area of generation
Singapore

Renewable electricity technology type
Solar

Facility capacity (MW)

Total renewable electricity generated by this facility in the reporting year (MWh)
187

Renewable electricity directly consumed by your organization from this facility in the reporting year for which certificates were not issued (MWh)
187

Renewable electricity directly consumed by your organization from this facility in the reporting year for which certificates were issued and retired (MWh)
0

Renewable electricity sold to the grid in the reporting year (MWh)
0

Certificates issued for the renewable electricity that was sold to the grid (MWh)
0

Certificates issued and retired for self-consumption for the renewable electricity that was sold to the grid (MWh)
0

Type of energy attribute certificate
<Not Applicable>

Total self-generation counted towards RE100 target (MWh) [Auto-calculated]
187

#### Comment

### C8.2k

Describe how your organization’s renewable electricity sourcing strategy directly or indirectly contributes to bringing new capacity into the grid in the countries/areas in which you operate.

Where possible, P&G has explored contracting for new capacity renewable electricity (RE). P&G currently reports RE we secure from two long term, utility scale projects: Tyler Bluff Wind and Albany Biomass. In FY 20/21 P&G announced the commitment to 4 additional long-term contracts for wind and solar RE. The utility scale projects will come online in 2023 and 2024.
In the reporting year, has your organization faced any challenges to sourcing renewable electricity?

<table>
<thead>
<tr>
<th>Challenges to sourcing renewable electricity</th>
<th>Challenges faced by your organization which were not country-specific</th>
</tr>
</thead>
</table>
| Yes, both in specific countries/areas and in general | 1. Several countries do not have an in-country solution or if they have an in-country solution it is not fully developed to deliver quality wind or solar RE  
2. Several countries have in-country solution but very limited quantity and can be exceptionally expensive  
3. Many countries are experiencing challenges acquiring the RE technology to execute new RE project due to supply chain challenges or trade regulations. |

(C8.2m) Provide details of the country-specific challenges to sourcing renewable electricity faced by your organization in the reporting year.

<table>
<thead>
<tr>
<th>Country/area</th>
<th>Reason(s) why it was challenging to source renewable electricity within selected country/area</th>
<th>Provide additional details of the barriers faced within this country/area</th>
</tr>
</thead>
<tbody>
<tr>
<td>Japan</td>
<td>Limited supply of renewable electricity in the market</td>
<td></td>
</tr>
<tr>
<td>Singapore</td>
<td>Limited supply of renewable electricity in the market</td>
<td></td>
</tr>
</tbody>
</table>

(C9.1) Provide any additional climate-related metrics relevant to your business.

- **Description**
  - Please select

- **Metric value**

- **Metric numerator**

- **Metric denominator (intensity metric only)**

- **% change from previous year**
  - <Not Applicable>

- **Direction of change**
  - <Not Applicable>

- **Please explain**

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

<table>
<thead>
<tr>
<th>Verification/assurance status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scope 1</td>
</tr>
<tr>
<td>Scope 2 (location-based or market-based)</td>
</tr>
<tr>
<td>Scope 3</td>
</tr>
</tbody>
</table>

(C10.1a)
(C10.1a) Provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements.

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Type of verification or assurance
Limited assurance

Attach the statement
Assurance Statement_P&G FY21 GHG Inventory.pdf

Page/ section reference
Page 2 Table 1.

Relevant standard
ISO14064-3

Proportion of reported emissions verified (%)
100

(C10.1b) Provide further details of the verification/assurance undertaken for your Scope 2 emissions and attach the relevant statements.

Scope 2 approach
Scope 2 location-based

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Type of verification or assurance
Limited assurance

Attach the statement
Assurance Statement_P&G FY21 GHG Inventory.pdf

Page/ section reference
Page 2 Table 1.

Relevant standard
ISO14064-3

Proportion of reported emissions verified (%)
100

Scope 2 approach
Scope 2 market-based

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Type of verification or assurance
Limited assurance

Attach the statement
Assurance Statement_P&G FY21 GHG Inventory.pdf

Page/ section reference
Page 2 Table 1.

Relevant standard
ISO14064-3

Proportion of reported emissions verified (%)
100

(C10.1c)
(C10.1c) Provide further details of the verification/assurance undertaken for your Scope 3 emissions and attach the relevant statements.

Scope 3 category
Scope 3: Business travel

Verification or assurance cycle in place
Annual process

Status in the current reporting year
Complete

Type of verification or assurance
Limited assurance

Attach the statement
Assurance Statement_P&G FY21 GHG Inventory.pdf

Page/section reference
Page 2 Table 1.

Relevant standard
ISO14064-3

Proportion of reported emissions verified (%)
100

C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?
No, but we are actively considering verifying within the next two years

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?
Yes

C11.1a

(C11.1a) Select the carbon pricing regulation(s) which impacts your operations.
California CaT - ETS
EU ETS
UK ETS

C11.1b

(C11.1b) Complete the following table for each of the emissions trading schemes you are regulated by.
California CaT - ETS

% of Scope 1 emissions covered by the ETS 100
% of Scope 2 emissions covered by the ETS 0
Period start date January 1 2021
Period end date December 31 2021
Allowances allocated 173309
Allowances purchased 177191
Verified Scope 1 emissions in metric tons CO2e 320358
Verified Scope 2 emissions in metric tons CO2e 0

Details of ownership
Facilities we own and operate

Comment
Note: Figures are 3rd party verified and certified but not yet accepted by California Air Resources Board (CARB) which does not happen until August.

EU ETS

% of Scope 1 emissions covered by the ETS 100
% of Scope 2 emissions covered by the ETS 0
Period start date January 1 2021
Period end date December 31 2021
Allowances allocated 3208
Allowances purchased 6000
Verified Scope 1 emissions in metric tons CO2e 12432
Verified Scope 2 emissions in metric tons CO2e 0

Details of ownership
Facilities we own and operate

Comment

UK ETS

% of Scope 1 emissions covered by the ETS 100
% of Scope 2 emissions covered by the ETS 0
Period start date January 1 2021
Period end date December 31 2021
Allowances allocated 0
Allowances purchased 14464
Verified Scope 1 emissions in metric tons CO2e 13831
Verified Scope 2 emissions in metric tons CO2e 0

Details of ownership
Facilities we own and operate

Comment
The reported emissions above include "estimated data" from Jan 1-Mar 16 which is currently under review with local environmental agency. Estimated emissions for this period is 3,038 tons CO2e.
C11.1d

(C11.1d) What is your strategy for complying with the systems you are regulated by or anticipate being regulated by?

Our strategy is to purchase enough allowances each year to match annual compliance obligations linked to emissions. For example, in North America we have contracted with a 3rd party to participate in the quarterly California cap-and-trade auctions to procure 100% of the allowances needed for that period. This strategy exceeds the minimum requirements of the cap-and-trade program which only requires 30% compliance in the 1st and 2nd calendar years of a given compliance period before requiring the 70% remaining balance for years 1-2 and 100% of year 3 by the end of the 3-year compliance period.

C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?

No

C11.3

(C11.3) Does your organization use an internal price on carbon?

Yes

C11.3a

(C11.3a) Provide details of how your organization uses an internal price on carbon.

Objective for implementing an internal carbon price
- Change internal behavior
- Drive energy efficiency
- Drive low-carbon investment
- Identify and seize low-carbon opportunities

GHG Scope
- Scope 1
- Scope 2
- Scope 3

Application
We have implemented an internal carbon price to integrate Greenhouse Gas Impacts into financial analysis and business decision-making for innovations and projects across business units (new products, raw materials purchasing, manufacturing infrastructure, transportation, etc.) Projects delivering a reduction on Greenhouse Gas emissions (scope 1, 2, 3 upstream) are therefore credited with a positive value in financial analysis while projects increasing Greenhouse Gas emissions bear an additional cost.

Actual price(s) used (Currency/metric ton)
10

Variance of price(s) used
P&G uses a combination of above the line costs (based on current costs paid for regulatory carbon credits, voluntary carbon offsets, or carbon taxes) and below the line sensitivities (based on potential future costs). Those prices are revised on a yearly basis and have ranged this year from $8/metric ton to $200/metric ton depending on the region and time frame for the project.

Type of internal carbon price
Shadow price

Impact & implication
Integrating the price on carbon into our financial analysis and decision-making processes brings visibility of carbon real and potential impacts to business leaders and ensures carbon impacts are evaluated and duly considered in decision-making. It also incentivizes Greenhouse Gas reduction by crediting it with a positive financial value into project Net Present Values and Rate of Returns. One recent example where this played a role was the evaluation of decarbonation investments in one of our manufacturing sites delivering 30% reduction in natural gas consumption. The use of the price on carbon brought visibility on the potential financial value of the associated Greenhouse gas reduction into project economics and influenced the decision to proceed with the low-carbon investment.

C12. Engagement

C12.1

(C12.1) Do you engage with your value chain on climate-related issues?

Yes, our suppliers
Yes, our customers/clients
Yes, other partners in the value chain
C12.1a

(C12.1a) Provide details of your climate-related supplier engagement strategy.

Type of engagement
Information collection (understanding supplier behavior)

Details of engagement
Collect climate change and carbon information at least annually from suppliers
We have a very large number of small suppliers that do not contribute significantly to scope 3 emissions - we have targeted largest raw and pack suppliers for our survey and part of them are still in process for first time assessment.

% of suppliers by number
5

% total procurement spend (direct and indirect)
54

% of supplier-related Scope 3 emissions as reported in C6.5
54

Rationale for the coverage of your engagement
Via Ecovadis survey we are asking suppliers to provide information about their climate change efforts. We currently use % spend as a proxy for % scope 3 emissions. Please note that the percentages provided above are approximations. We targeted suppliers that were deemed to be strategic across a number of different factors.

Impact of engagement, including measures of success
We now have greater understanding of supplier efforts on climate change and this will help inform our supplier strategy and complement our efforts to move towards net zero supply chain GHG emissions by 2040. We wanted to engage with a meaningful percentage of suppliers by spend and were successful in doing so - achieving over 50%.

Comment
Please note that % of supplier related Scope 3 emissions is an estimate based on % of total procurement spend.

C12.1b

(C12.1b) Give details of your climate-related engagement strategy with your customers.

Type of engagement & Details of engagement
Collaboration & innovation
Run a campaign to encourage innovation to reduce climate change impacts

% of customers by number
1

% of customer - related Scope 3 emissions as reported in C6.5
25

Please explain the rationale for selecting this group of customers and scope of engagement
Walmart, our single largest global customer, launched an effort called Project Gigaton to eliminate 1 billion tons of GHG emissions from their supply chain. We supported this effort by committing to contribute 50 Million Tons of reductions towards their Gigaton Goal. (Note: 50 million tons would represent approximately 25% of our approximately 200 million tons of scope 3 emissions. This was the basis for the 25% referenced above -- 50,000,000 / 200,000,000 = 25%) We felt it was important to support this effort because 1) we have a common objective and shared commitment to help address climate change 2) by supporting the project we may inspire or encourage others to do the same, which would help Walmart achieve a significant impact on emission reductions globally.

Impact of engagement, including measures of success
We committed to reduce 50 million metric tons by 2030 and are reporting our total contribution each year (in tons of CO2eq) to Walmart's Project Gigaton tracking system. For example, P&G has chosen to purchase 100% renewable electricity in the USA and Canada to help reduce our manufacturing emissions, in turn contributing toward this 50 million metric ton goal. Walmart recognized P&G as one of their "Giga Guru’s" for our progress.

C12.1d

(C12.1d) Give details of your climate-related engagement strategy with other partners in the value chain.

We are members of the Climate Leadership Council (CLC). CLC is an organization that advocates for a Carbon Dividends Program in the US as the best policy mechanism to allow the US to deliver significant reductions in GHG emissions. We believe that if the US moves forward with a national carbon pricing policy effort, this type of an approach would provide the greatest transparency and certainty for business. P&G also works with our various trade associations to help educate and enroll them in taking proactive steps to limit climate change. In FY 20/21, we were also members of WWF’s Climate Savers Program and the Renewable Energy Buyers Alliance. One example/case study of working with others was the partnership we entered into with WWF where WWF, Tide PurClean, and celebrity spokesperson Kristen Bell launched the Sustainable Laundry Pledge which was an effort to convert as many households as possible to energy saving laundry habits. For every consumer who pledged to use sustainable laundry habits, P&G made a donation to WWF’s global conservation efforts. The drive was successful and resulted in a donation of $250,000.
C12.2

(C12.2) Do your suppliers have to meet climate-related requirements as part of your organization’s purchasing process?

No, but we plan to introduce climate-related requirements within the next two years

C12.3

(C12.3) Does your organization engage in activities that could either directly or indirectly influence policy, law, or regulation that may impact the climate?

Row 1

Direct or indirect engagement that could influence policy, law, or regulation that may impact the climate

Yes, we engage directly with policy makers
Yes, we engage indirectly through trade associations
Yes, we engage indirectly by funding other organizations whose activities may influence policy, law, or regulation that may significantly impact the climate

Does your organization have a public commitment or position statement to conduct your engagement activities in line with the goals of the Paris Agreement?

No, but we plan to have one in the next two years

Attach commitment or position statement(s)

<Not Applicable>

Describe the process(es) your organization has in place to ensure that your engagement activities are consistent with your overall climate change strategy

All policy advocacy is coordinated through our Global Government Relations organization and their role is to ensure consistency and transparency in all policy related activities. (For example Government Relations Sustainability owner directly represents P&G in the external ‘Climate Leadership Council’ which is advocating for the adoption of a carbon dividend policy in the United States. Internally, government relations does this by being an active member of our cross functional P&G Corporate Climate Council which plays a key role in our Climate Governance Process; knowing the details of our climate policies and positions, and consistently representing them with all external stakeholders they interact with, including policy makers and trade associations. All policy advocacy work is done through our Global Government Relations organization and the process used by our Global Government Relations team ensures a common approach to climate change engagement activities across business divisions and geographies)

The trade associations of which we are members are aware of our policy positions. In all cases, any P&G position on a matter of public policy is the prevailing company position, irrespective of any trade association position. We are consistent in the positions we share with external stakeholders as well as in our trade association engagement. We view this as a matter of integrity, and we act in accordance with our Company’s Purpose, Values and Principles (PVPs).

Primary reason for not engaging in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate

<Not Applicable>

Explain why your organization does not engage in activities that could directly or indirectly influence policy, law, or regulation that may impact the climate

<Not Applicable>

C12.3a

(C12.3a) On what policy, law, or regulation that may impact the climate has your organization been engaging directly with policy makers in the reporting year?

Focus of policy, law, or regulation that may impact the climate

Carbon tax

Specify the policy, law, or regulation on which your organization is engaging with policy makers

We are members of the Climate Leadership Council (CLC) and the related group Americans for Carbon Dividends (AFCD). CLC is an organization that advocates for a Carbon Dividends Program in the US as the best policy mechanism to allow the US to deliver significant reductions in GHG emissions. We believe that if the US moves forward with a national carbon pricing policy effort, this type of an approach would provide the greatest transparency and certainty for business. You can read more about the CLC, including a listing of all members, via this link: clcouncil.org. The AFCD is a national education and advocacy campaign that promotes a bipartisan climate solution - more information on this group can be found at www.afcd.org.

CLC helped coordinate member company executives to meet with US Congressional Staff to discuss actions being taken by CLC member companies and the benefits we see in the policy approach recommended by CLC. P&G was part of this process.

Policy, law, or regulation geographic coverage

National

Country/region the policy, law, or regulation applies to

United States of America

Your organization’s position on the policy, law, or regulation

Support with no exceptions

Description of engagement with policy makers

We are members of the Climate Leadership Council (CLC) and the related group Americans for Carbon Dividends (AFCD). CLC is an organization that advocates for a Carbon Dividends Program in the US as the best policy mechanism to allow the US to deliver vs. its original Paris Accord commitments. We believe that if the US moves forward with a national carbon pricing policy effort, this type of an approach would provide the greatest transparency and certainty for business. You can read more about the CLC, including a listing of all members, via this link: clcouncil.org. The AFCD is a national education and advocacy campaign that promotes a bipartisan climate solution - more information on this group can be found at www.afcd.org. P&G has committed to provide $200,000 to the AFCD over a two year period - half of which has already been contributed.

CLC helped coordinate member company executives to meet with US Congressional Staff to discuss actions being taken by CLC member companies and the benefits we see in the policy approach recommended by CLC. P&G was part of this process.

Details of exceptions (if applicable) and your organization’s proposed alternative approach to the policy, law or regulation
Have you evaluated whether your organization’s engagement is aligned with the goals of the Paris Agreement?
Yes, we have evaluated, and it is aligned

Focus of policy, law, or regulation that may impact the climate
Other, please specify (Trucking, CO2 Emissions)

Specify the policy, law, or regulation on which your organization is engaging with policy makers
Gross vehicle weight limits

Policy, law, or regulation geographic coverage
National

Country/region the policy, law, or regulation applies to
United States of America

Your organization’s position on the policy, law, or regulation
Support with no exceptions

Description of engagement with policy makers
Advocated for national increase of GVW weight limits to 91,000 labs from 80,000.

Details of exceptions (if applicable) and your organization’s proposed alternative approach to the policy, law or regulation
<Not Applicable>

Have you evaluated whether your organization’s engagement is aligned with the goals of the Paris Agreement?
Yes, we have evaluated, and it is aligned

Focus of policy, law, or regulation that may impact the climate
Other, please specify (Electric vehicle charging infrastructure)

Specify the policy, law, or regulation on which your organization is engaging with policy makers
Infrastructure Investment and Jobs Act

Policy, law, or regulation geographic coverage
National

Country/region the policy, law, or regulation applies to
United States of America

Your organization’s position on the policy, law, or regulation
Support with no exceptions

Description of engagement with policy makers
Advocated for increased infrastructure of electric vehicle and truck charging stations along key corridors of the US Federal Highway System. This would enable an eventual fleet changeover to electric vehicles and not be an impediment to their efficacy and success.

Details of exceptions (if applicable) and your organization’s proposed alternative approach to the policy, law or regulation
<Not Applicable>

Have you evaluated whether your organization’s engagement is aligned with the goals of the Paris Agreement?
Yes, we have evaluated, and it is aligned

C12.3b
(C12.3b) Provide details of the trade associations your organization engages with which are likely to take a position on any policy, law or regulation that may impact the climate.

**Trade association**
- Business Roundtable

**Is your organization’s position on climate change consistent with theirs?**
- Consistent

**Has your organization influenced, or is your organization attempting to influence their position?**
- We have already influenced them to change their position

**State the trade association’s position on climate change, explain where your organization’s position differs, and how you are attempting to influence their position (if applicable)**

**Funding figure your organization provided to this trade association in the reporting year, if applicable (currency as selected in C0.4) (optional)**

**Describe the aim of your organization’s funding**
- <Not Applicable>

**Have you evaluated whether your organization’s engagement with this trade association is aligned with the goals of the Paris Agreement?**
- Yes, we have evaluated, and it is aligned

---

(C12.3c) Provide details of the funding you provided to other organizations in the reporting year whose activities could influence policy, law, or regulation that may impact the climate.

**Type of organization**
- Non-Governmental Organization (NGO) or charitable organization

**State the organization to which you provided funding**

Americans for Carbon Dividends is a national education and advocacy campaign that promotes a bipartisan climate solution for the United States. Figures below are for CY 2020

**Funding figure your organization provided to this organization in the reporting year (currency as selected in C0.4)**
- 100000

**Describe the aim of this funding and how it could influence policy, law or regulation that may impact the climate**

Americans for Carbon Dividends is a national education and advocacy campaign that promotes a bipartisan climate solution for the United States.

**Have you evaluated whether this funding is aligned with the goals of the Paris Agreement?**
- Yes, we have evaluated, and it is aligned

---

(C12.4)
Have you published information about your organization’s response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

**Publication**
In voluntary communications

**Status**
Complete

**Attach the document**
TCFD 2020 Report Final.pdf

**Page/Section reference**
The attached report follows the TCFD disclosure framework and is publicly available via www.pginvestor.com. All pages are relevant.

**Content elements**
Governance
Strategy
Risks & opportunities
Emission targets

**Comment**
Emission figures are available via www.pginvestor.com.

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**Publication**
In voluntary communications

**Status**
Complete

**Attach the document**
PG CTAP Part 1.pdf

**Page/Section reference**
P&G has published a climate transition action plan (CTAP) which is publicly available on www.pginvestor.com. The pdf version of this document is too large to be uploaded to the CDP response system (exceeds 30MB). The first part of the CTAP is attached for reference, the remainder of the document is available at www.pginvestor.com. (Please note: system did not accept files > 30MB. Some individual images, graphics, pages in the report exceed that limit)

**Content elements**
Governance
Strategy
Risks & opportunities
Emission figures
Emission targets
Other metrics

**Comment**
P&G has published a climate transition action plan (CTAP) which is publicly available on www.pginvestor.com. The pdf version of this document is too large to be uploaded to the CDP response system (exceeds 30MB).

---

**Publication**
In mainstream reports

**Status**
Complete

**Attach the document**
PG 10K 2021.pdf

**Page/Section reference**
Please see pages 2-8 of our 2021 10-k which outline relevant risk factors and include reference to climate change.

**Content elements**
Risks & opportunities

**Comment**

---

**Publication**
Other, please specify (Online ESG Portal available via www.pginvestor.com)

**Status**
Complete

**Attach the document**
PG ESG Portal.docx

**Page/Section reference**
All. Please see climate section of ESG portal - this is an online portal available at www.pginvestor.com

**Content elements**
Emissions figures
Emission targets
Other metrics

**Comment**
Please see climate section of ESG portal - this is an online portal available at www.pginvestor.com
C15. Biodiversity

C15.1

(C15.1) Is there board-level oversight and/or executive management-level responsibility for biodiversity-related issues within your organization?

<table>
<thead>
<tr>
<th>Board-level oversight and/or executive management-level responsibility for biodiversity-related issues</th>
<th>Description of oversight and objectives relating to biodiversity</th>
<th>Scope of board-level oversight</th>
</tr>
</thead>
<tbody>
<tr>
<td>Please select</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C15.2

(C15.2) Has your organization made a public commitment and/or endorsed any initiatives related to biodiversity?

<table>
<thead>
<tr>
<th>Indicate whether your organization made a public commitment or endorsed any initiatives related to biodiversity</th>
<th>Biodiversity-related public commitments</th>
<th>Initiatives endorsed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Please select</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C15.3

(C15.3) Does your organization assess the impact of its value chain on biodiversity?

<table>
<thead>
<tr>
<th>Does your organization assess the impact of its value chain on biodiversity?</th>
<th>Portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td>Please select</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C15.4

(C15.4) What actions has your organization taken in the reporting year to progress your biodiversity-related commitments?

<table>
<thead>
<tr>
<th>Have you taken any actions in the reporting period to progress your biodiversity-related commitments?</th>
<th>Type of action taken to progress biodiversity-related commitments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Please select</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
</tbody>
</table>

C15.5

(C15.5) Does your organization use biodiversity indicators to monitor performance across its activities?

<table>
<thead>
<tr>
<th>Does your organization use indicators to monitor biodiversity performance?</th>
<th>Indicators used to monitor biodiversity performance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Please select</td>
<td>Please select</td>
</tr>
</tbody>
</table>

C15.6

(C15.6) Have you published information about your organization’s response to biodiversity-related issues for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

<table>
<thead>
<tr>
<th>Report type</th>
<th>Content elements</th>
<th>Attach the document and indicate where in the document the relevant biodiversity information is located</th>
</tr>
</thead>
</table>

C16. Signoff

C-FI

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization’s response. Please note that this field is optional and is not scored.

Please note that the countries listed in C0.3 represent countries where we have physical operations that are included in our environmental footprint tracking.
(C16.1) Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Row</th>
<th>Job title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Chief Sustainability Officer</td>
<td>Chief Sustainability Officer (CSO)</td>
</tr>
</tbody>
</table>

SC. Supply chain module

SC0.0

(SC0.0) If you would like to do so, please provide a separate introduction to this module.

SC0.1

(SC0.1) What is your company’s annual revenue for the stated reporting period?

<table>
<thead>
<tr>
<th>Annual Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>76118000000</td>
</tr>
</tbody>
</table>

SC1.1

(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.

SC1.2

(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).

SC1.3

(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?

<table>
<thead>
<tr>
<th>Allocation challenges</th>
<th>Please explain what would help you overcome these challenges</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diversity of product lines makes accurately accounting for each product/product line cost ineffective</td>
<td>We can make multiple products at each site, and each product has multiple SKUs, and individual site can ship to numerous locations, including central distribution hubs. Driving to this level of accounting would drive significant activity and cost without any incremental value as we manage emissions on a site basis and not customer basis. Customers should be able derive assessment of our climate change efforts based on our overall results.</td>
</tr>
<tr>
<td>Diverse to accurately track emissions to the customer level</td>
<td>We can make multiple products at each site, and each product has multiple SKUs, and individual site can ship to numerous locations, including central distribution hubs. Driving to this level of accounting would drive significant activity and cost without any incremental value as we manage emissions on a site basis and not customer basis. Customers should be able derive assessment of our climate change efforts based on our overall results.</td>
</tr>
</tbody>
</table>

SC1.4

(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

No

SC1.4b

(SC1.4b) Explain why you do not plan to develop capabilities to allocate emissions to your customers.

We manage our emissions inventory to focus our strategic interventions and drive down our GHG emissions. Given the size and complexity of our customer base and distribution network, creating the capability to allocate emissions to individual customers would be cost prohibitive and would not provide any real value as it would not serve to help in informing improvements at a site or enterprise level. We believe customers should be able to assess our overall efforts on GHG emissions /Climate based on our overall corporate results.

SC2.1
(SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.

SC2.2

(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives?  
No

SC4.1

(SC4.1) Are you providing product level data for your organization’s goods or services?  
No, I am not providing data

Submit your response

In which language are you submitting your response?  
English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>Please select your submission options</th>
<th>I understand that my response will be shared with all requesting stakeholders</th>
<th>Response permission</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Yes</td>
<td>Public</td>
</tr>
</tbody>
</table>

Please confirm below

I have read and accept the applicable Terms